## Financial Highlights

|  | In Billions of Korean Won |  | In Millions of U.S. Dollars*********) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1999* | 1998********) | 1999 | 1998 |
| At Year-End |  |  |  |  |
| Total Assets | W36,806.9 | W19,831.6 | \$32,134.5 | \$16,419.6 |
| Total Deposits** | 28,343.0 | 14,597.2 | 24,748.6 | 12,085.8 |
| Total Loans******** | 18,958.8 | 8,609.0 | 16,552.1 | 7,127.8 |
| Total Shareholders' Equity | 1,758.3 | 871.1 | 1,535.1 | 721.2 |
| Paid-in Capital | 1,023.6 | 349.6 | 893.7 | 289.5 |
| For the Year |  |  |  |  |
| Total Revenue | 3,774.2 | 2,541.6 | 3,295.1 | 2,104.3 |
| Total Expenses | 3,561.7 | 2,448.1 | 3,109.6 | 2,026.9 |
| Net Income | 144.3 | 74.1 | 126.0 | 61.4 |
| Earnings per Share (in Won \& USD) | W 1,353 | W 1,790 | \$ 1.18 | \$ 1.48 |
| Book Value per Share (in Won \& USD) | W 11,735 | W 12,345 | \$ 10.25 | \$ 10.22 |
| Financial Ratios |  |  |  |  |
| Return on Assets | 0.47\% | 0.69\% |  |  |
| Return on Equity | 11.03\% | 11.35\% |  |  |
| BIS Capital Ratio | 12.33\% | 13.10\% |  |  |

* Based on consolidated financial data except for EPS, BPS, ROA and ROE data, which are based on non-consolidated data
* Including deposits, bills sold and bonds sold on repurchase agreements.
** Total loans excluding call loans
... $\quad$ Based on consolidated data of Hana only (stand-alone basis) except for EPS, BPS, ROA and ROE data
..." Adjusted according to the revised financial accounting standards for comparison only
..... Korean Won accounts are translated solely for convenience of the reader into U.S. dollars at W1,145.4 and W1,207.8 against US\$1.0 on December 31, 1999 and 1998, respectively.


## Letter to Shareholders

## Greetings to our customers and shareholders

I am very glad to report to you that last year, Hana Bank realized a net profit of more than W100 billion, making it the only commercial bank in Korea to post a profit in both 1998 and 1999. Since transforming into a banking institution after its inception as a financial business 30 years ago, the Bank has grown substantially, to a total of 277 branches. The concerted efforts of the Bank's staff helped it to post the sec-ond-highest net profit among local banks in 1999 and secure the fourth-highest amount of deposits.

One thing we are particularly proud of is the fact that Hana Bank has retained its position as the Korean bank with the highest level of productivity for nine consecutive years. In addition, the general public selected the Bank as the best in the country, giving it top marks in the 1999 National Customer Satisfaction Index, an annual survey jointly conducted by the Korea Productivity Center, the Chosun Ilbo and the University of Michigan.

We owe much to each of you for the Bank's remarkable performance. We will stay committed to sound management of our assets and higher profits and productivity. To that end, we plan to focus on the following efforts in 2000.

Our top-priority will be placed on enhancing asset soundness

In order to attain success in this goal, we will first of all launch a bank-wide campaign to encourage employees to regard each and every penny entrusted to the Bank by customers as their own.

Letter to Shareholders

Byung-Chul Yoon
Chairman of the Board of Directors

Secondly, the Bank is developing a comprehensive risk management system that controls both market risk and liquidity risk on the basis of recently improved systems and processes. Reflecting the introduction of more advanced financing techniques adopted through the recommendations of the World Bank's International Finance Corporation (IFC), these improvements include a new credit appraisal system, a rationalized loan approval process and an enhanced monitoring process which takes into account the type of industry, the individual business group, the size of loans and the loan period.

Thirdly, we are considering adopting the generally accepted accounting principles (GAAP) used in the U.S., which are even stricter than the internationally accepted standards (IAS) we had already adopted pursuant to the advice of the IFC on how to increase transparency.

Efforts will be directed towards higher profit and productivity

The number of Hana Bank customers with deposits exceeding W100 million stands at about 34,000 as at the end of 1999, the highest number of large deposits among Korean banks. To maximize our advantage in this area, we are currently laying down plans to offer the full range of financial services required by such customers in areas such as securities and insurance, so that we will be prepared to advance into these non-banking businesses as soon as the government relaxes current regulations and allows for crossover activities in the financial sector. Such expanded services will be centered around 15 new Private Banking Centers, which will bolster the Bank's competitive edge in serving higher-income bracket customers. Especially now that the internationally respected Allianz Group has become our largest shareholder, the Bank expects to benefit enormously from the expertise of its new partner in the bancassurance business and the operation of assets. Hana Bank will soon be well-prepared to meet the needs of our customers for more advanced financing services.

Seung-Yu Kim
President and CEO


Another focus of our effort to achieve higher profits is to make active inroads into the mass market. We are currently in the process of installing more than 3,000 multi-function automated teller machines (ATMs) in 700 Seven-Eleven convenience stores, gas stations, railroad stations and other high-traffic locations for a wider service network and we have every reason to be optimistic about the prospects for this plan. Additionally, the Chungchong Group of Hana Bank, which is traditionally strong in this market, posted $53 \%$ growth in deposits in 1999, setting a foundation for success among general customers.

We also plan to strengthen our operations in the area of smaller loans and mortgage banking to expand the amount of household loans. A special credit scoring system and a joint venture with an internationally recognized expert in this area are being considered to help boost our consumer loan business. In the area of mortgage banking, the government's decision to allow all banks to offer Housing Subscription Deposits is expected to bring in many new customers to the Bank. The Bank also stands to benefit considerably from potential cross-sales made by 15,000 planners who currently work for our partner Allianz-Cheil Life Insurance.

In 1999, we greatly enhanced Hana Bank's brand value in successfully playing the role of lead manager in M\&As for Papco Chonju, Sithe Ichon, Sithe Daesan and Mando Climate Control. In addition to giving our M\&A services a higher profile, our experiences and achievements will also further our overall efforts to take a leading position in the area of investment banking and we plan to actively seek out opportunities in venture capital projects, IPOs, and other investment banking activities.

In serving businesses which need to raise funds, our sales strategy is differentiated from those of our competitors, as we are able to offer total funding solutions packages. We will promote our unique ability to take on the role of a lead-manager for a variety of fund-raising activities, including loans, issuance of bonds, investment and M\&As in cooperation with Hana Securities and Korea Merchant Banking Corp.

Significantly, we have been planning to make a dramatic advance into the Internet business, which will be spearheaded by the newly established and independently operating E-Commerce Business Group. The Bank's nation-wide ATM network in convenience stores, gas stations and railroad stations will play a definite role in this area. For corporate customers, our electronic services will be unique in enabling fund management and trading transactions to be completed using cards and the Internet.

Changes to the nation's financial market will continue through 2000 as well. Another round of restructuring will be inevitable due to fiercer competition from business crossovers among financial institutions and implementation of lower limits for deposit insurance. With a strong capital foundation in place, we are ready to face such an era of change, regarding every development as a chance to sharpen our competitive edge. We have taken great encouragement in the vote of confidence shown by the $10 \%$ equity investment into the Bank made by Allianz AG, the world's second-largest insurance group and a major shareholder of Deutsche Bank and Dresdner Bank. We will continue preparing for the expected seismic shift in the domestic financial market by continually reinforcing our capital through the issuance of PRs overseas, by making paid-in capital increases at home and through the issuance of subordinated bonds.

In closing, I would like to extend my gratitude to each of our customers and shareholders for invaluable assistance and for showing an interest in Hand Bank's continued growth and success.


Byung-Chul Mon
Chairman of the Board of Directors


Seung-Yu Kim
President and CEO

## Our goal is to satisfy our customers

> Hana Bank always puts its customers first and in upholding this basic principle, aims to be a bank with vitality; a bank that values its employees; a bank that aims to prosper along with its customers; a bank that contributes to building a better society; a bank that is trustworthy and has a sound structure.

Rooted in our corporate philosophy, complete customer satisfaction is the basis of all Hana Bank policy and decision-making. Hana Bank adopted a business group system, with management geared towards operating the organization more efficiently to provide the highest level of service. We opened a "mobile bank" service for customers unable to reach us, the first service of its kind in the nation, as well as introducing night-time business centers and developing a range of the kinds of products demanded by customers. As a result of its efforts, the Bank won the highest score in the banking sector in the National Consumer Satisfaction Index and was awarded the Customer Management section 1999 Grand Prize for Innovative Information Business.

A focus on intensifying our investor relations (IR) activities to maximize our stock price and raise funds under the most favorable terms possible saw us launching international corporate road shows sponsored by Merrill-Lynch International and hosting one-on-one IR meetings with foreign investors on 37 occasions, on top of $\mathbb{R}$ activities for domestic media outlets. The Bank also won the Gold Prize in the Hankyung IR Grand Prize Awards in the non-manufacturing sector and was selected as a model public corporation by the Korea Stock Exchange (KSE).

Hana Bank also believes it is important to invest in getting the best banking professionals on board and places a high priority on recruitment, training, professional development and rewarding staff based on performance. We encourage self-development among our employees and hire experts in specific fields. Promotions are based not on seniority, but on proven capability and branch managers are selected through fair competition. Relatively new to Korea, we have also introduced an annual performance-based salary system. All these efforts combine to ensure that Hana Bank customers receive the best service available from any bank.

Hana Bank is aware that taking the best possible care of its customers means playing an active role in the community. The Bank is expanding the scope of its public activities by supporting cultural events and programs for society's disadvantaged.

## Management Philosophy

- One of Hana Bank's key beliefs is that our employees are our most valuable asset. The management is confident that the Bank's staff is made up of the industry's most capable and knowledgeable banking professionals and has an employee-driven decision-making process built on this belief.
- Hana Bank aims to be a bank that can put itself in the shoes of its customers. Seeing itself as a bank that prospers in mutual cooperation with customers, the Bank seeks to enhance their quality of life and create added value for them.
- Hana Bank also aims to be a credit-worthy bank. Sound operation of assets and responsible management, together with protection of depositors, are the basic elements we have put into place to build a financial institution that deserves the trust of its customers. Thanks to our faithful adherence to these basics, we succeeded in overcoming the challenges that presented themselves in the wake of the financial crisis. We regard it as our duty to protect and enlarge our customers' hard-earned wealth, which has been entrusted to us.
- Hana Bank firmly believes it can only function if prosperity is spread throughout the society in which it operates. We contribute to the nation's industrial development through sound financing and return profits to the community with the hope of improving the lives of people through sponsoring various cultural activities and supporting charitable causes.
- Hana Bank is committed to doing its best in everything it does. It believes its readiness to surpass its past accomplishments will enable it to remain a leader in the business. This mindset encourages cooperation with shareholders, customers, employees and the cooperation community it operates in.


## Putting Our Customers First

Hana Bank has opened a new era in customer satisfaction with the introduction of a new system conducive to more responsible and professional management. An atmosphere of healthy competition between independently operating business groups is beginning to take root with separate performance appraisal of each. Encouraging such internal competition has seen higher performance results, the natural outcome of efforts to ensure complete customer satisfaction. We are leaving no stone unturned in our quest to eliminate inefficiency and have invited both local and overseas financial experts to help us in different fields.

In August 1999, Hana Bank became the first bank to launch a "mobile bank" that visits customers in remote or inaccessible areas. The Bank's mobile bank services proved invaluable to the inhabitants of Munsan in the summer of 1999, after floods temporarily suspended the normal operation of banks in the area. We also have plans to expand such services which increase customer convenience. One particularly ambitious plan of ours is to be the first bank to open a special branch in North Korea for South Korean tourists visiting Mt. Kumgang, if circumstances allow. Our customers have responded favorably to the night-time service centers we set up at headquarters and in our Pundang building, so we plan to establish additional ones at our Customer Center Building, in the Ilsan corporate building and at the Express Bus Terminal in Socho-dong, Seoul.

Another example of the way the Bank puts customers first is our 2\%-Plus-Time-Deposit Account which hedges against risk from interest fluctuation with insurance, thus guaranteeing a high rate of interest for account holders. Through the constant development of such new services and products, Hana Bank acts proactively to further improve our relationship with customers.

## IR Activities

Hana Bank's IR activities center around providing clear-cut management information in a timely fashion to maintain mutually favorable relations between the Bank and its shareholders. We know that accurate information and transparent management will enhance investor interest and encourage purchasing of our stocks. By keeping our investors fully informed, we are able to maintain our stock price at desirable levels and raise funds under favorable terms and conditions.

To strengthen our IR activities, we reorganized the IR team to turn it into an independent business unit. We have begun distributing major results in each quarter to shareholders and those interested in the Bank to provide the most up-to-date information on our management and financial status. The IR section of our Internet homepage includes information on our management status, public data, stock price and other information of interest to our shareholders and investors in general.

Major IR Activities in 1999

- At the 29th Annual General Meeting of Shareholders, the board of directors reported on the Bank's management status, operational results and explained various financial figures to Bank shareholders. The use of audiovisual tools such as films aided the reporting process.
- The IR team hosted an information session on the Bank's management status and strategy for 200 institutional investors at the 63 Building in Yoido.
- The IR team gave a presentation to overseas institutional investors at an international corporate information session in Singapore sponsored by Merrill-Lynch International.
- Bank President \& CEO Seung-Yu Kim met with analysts at major foreign securities firms on two occasions to answer their questions.
- Bank President \& CEO Seung-Yu Kim appeared as a guest on news programs at YTN and MSN to explain the Bank's overall status to a television audience.

Additional IR activities in 1999 included one-on-one IR information sessions with foreign investors on 37 occasions, information sessions with domestic institutional investors on two occasions and several other meetings with major economic dailies and business magazines. As a result of such intense IR activity, the Bank won the Gold Prize in the Hankyung IR Grand Prize awards in the non-manufacturing category and was selected as an excellent corporation by the KSE.

## A Personnel Policy Emphasizing Expertise

Hana Bank's motto in the area of personnel is self-reliance, voluntariness and the spirit of enterprise. As a leaner, more competitive organization, we have come to recognize that it is not a matter of balancing business success with individual employee growth, as one is the natural outcome of the other. It is in the best interests of the Bank that it help employees realize their own goals in life and be the best professional bankers in their own field.

To cope with changes in the financial environment requiring more complex and multi-faceted transactions and to expand the scope of its businesses, the Bank has been recruiting legal experts, financial specialists in derivatives and investment banking and multi-lingual professionals with knowledge


Sung-Yoon Song Executive Vice President \& Group Head of Banking Support Group
of a broad range of businesses. Unusual for the local banking industry, the Bank has also begun hiring staff on a contract basis as needed.

The Bank is serious about professional development and often sends employees to more advanced countries so they can learn first-hand about the most up-to-date methods and trends in finance and banking. We spent a total of W3.2 billion providing various training opportunities for the staff at home and abroad in 1999, and have budgeted W3.6 billion for 2000. Other plans for the year include recruiting experts through open competition to fill a number of Private Banker and Relationship Manager postings at various branches.

The major guidelines the Bank follows in its personnel policy can be summarized as follows: 1) improve performance through efficient utilization of personnel; 2) train experts in each field; and 3) help employees reach their full professional potential. In addition, promotions are now based on capability rather than seniority, and branch managers are selected through open competition.

With the adoption of a new merit-based annual wage salary system, employees are now compensated based on their performance and ability. The Bank's overall performance and the results of each business unit and team are also reflected in wages.

## A Bank with a Social Conscience

An Environment-friendly Bank Committed to Nature Conservation

## - Mt. Kumgang Painting Excursion

Hana Bank invited a group of school children and their teachers on a painting trip to Mt. Kumgang in North Korea in an effort to plant the seeds of a lasting appreciation for the natural beauty of the Korean peninsula. Running from August 11-14, the field trip was an unqualified success and has reaffirmed the Bank's commitment to programs of this kind.

## - Environmental-Impact Risk Appraisal

Hana Bank has begun factoring in environmental risk when evaluating requests from corporate customers for loans worth W3 billion or more. The Bank considers the type of business, locations and potential impact on the environment before approving financing, denying loans to major projects which are rated as being environmentally unfriendly.

A Bank that Supports Arts and Culture

## - The 4th Annual Women's Writing Campaign, October 15 through November 30, 1999

In one of its most popular cultural initiatives, Hana Bank sponsored the 4th Annual Women's Writing Campaign to encourage women to write literary pieces about their everyday lives. In 1999, the campaign evolved into an Internet contest, the first of its kind, under the sponsorship of the Ministry of Information and Communication. What has become an annual campaign has its roots in an earlier Bank-sponsored event, the highly-praised "Exhibition of Beautiful Books of the World," which the Bank held in 1993 to mark the Year of Books. The Bank has also provided four free women's writing workshops since the launch of the campaign.

- A Folk Song Festival to Ring in the New Millennium, December 26, 1999

The Bank sponsored an evening of live music, "Farewell, the 20th Century and the Songs of My Younger Days!" which was especially meaningful as it gave the audience a chance to look back on the past 30 years of Korean folk music, symbolized by blue jeans and guitars. With several of the country's best-known and most beloved folk singers and songwriters performing, the event was a very special way to ring in the new Millennium.

## A Bank that Takes Care of Its Neighbors

## - A Solo Piano Recital and a Fundraising Bazaar

Hana Bank sponsored a solo piano recital given by genius pianist Lee Hee-ah held in the lobby of headquarters. The recital was organized to mark the Week of the Handicapped, and the performance presented by Lee, who is handicapped, was an inspiration to everyone in attendance. On April 23, 1999, the Bank also held a fundraising bazaar featuring merchandise made by the handicapped, contributing all proceeds to an organization for the handicapped.

## - Helping Families in Need

The Bank provided 130 children from disadvantaged households in the Inchon and Sungnam areas with an opportunity to spend a day in the woods. The trip included programs designed to help the children feel closer to nature and to teach them about the importance of saving the environment. The Bank is also active in sponsoring or organizing various charity events, such as book bazaars for children from poor families and a program to send Christmas trees to such households.

## - PCs for the Handicapped

Hana Bank delivered 300 PCs to handicapped individuals to give them an opportunity to expand their access to information and improve their education.

## Customer-Oriented Decision-Making

## Hana Bank's corporate governance and management structure focuses on protecting investor interests and ensuring trust in management, aiming for higher transparency and efficiency and encouraging the active participation of outside board directors with expert knowledge in their fields.

Placing top priority on living up to the demand for a corporate governance structure that meets international standards and building an unassailable reputation as a trustworthy institution, Hana Bank's management is future-oriented, with proper composition and operation of various decision-making organizations, based on the spirit of creative entrepreneurship. Our Board of Directors consists of the following committees:

Composition and Role of Committees of the Board of Directors

Board of Directors Steering Committee

The committee consists of a maximum of 7 members and is responsible for continually rationalizing the Bank's corporate governance structure, planning for the Board of Directors and its Committees, and appraising the operation of the Board of Directors. It is also in charge of recommending and screening candidates for the Board of Directors based on their qualifications. (Members: Byung-Chul Yoon/Chairman, Kun-Rae Son, Moon-Ho Lee, Joo-Sung Kim, Sang-Hyun Song and Seung-Yu Kim)
$\square$ Management Development and Compensation Committee

This committee is in charge of coming up with ways to heighten managerial performance. It also evaluates the performance of the Bank President and standing directors, deciding on their compensation. Other duties also include improving the methods used to measure managerial performance. It consists of 5 or less non-standing directors. (Members: Byung-Chul Yoon/Chairman, Sang-Gi Woo, Jae-Chul Kim and Byung-Taek Yoo)

Risk Committee

This committee is responsible for the Bank's overall risk-management strategy, overseeing the control of general risks and setting limits for each kind of risk. It is also in charge of implementing and revising internal regulations pertaining to risk management as well as reviewing the status of the Bank's risk management activities. (Members: President/Chairman, Kwang-Sun Chung, Karaoglan, Kyo-Joong Yoon, Jin-Suk Chun and Chul-Soo Lee)

Audit Committee

Scheduled to be launched in 2000, this committee will be in charge of supervising management activities and evaluating internal control systems as well as the activities of the outside auditor.

## <Corporate Governance Structure>



Major Activities of the Board of Directors and Its Committees

Board of Directors

The Board of Directors met 10 times in 1999 and major agenda items and resolutions are as follows:

- The 1st meeting on January 4: Report on merger with Boram Bank
- The 2nd meeting on January 26: Resolved to issue new stocks for paid-in capital increase
- The 3rd meeting on February 19: Resolved to liquidate affiliate, Hana Finance Corp.
- The 4th meeting on April 23: Establishment and start of operation of Board committees
- The 5th meeting on July 23: Resolved to increase limits on the issuance of financial bonds
- The 6th meeting on August 23: Approved participation of Hana Securities in paid-in capital increase
- The 7th meeting on September 21: Approved purchasing shares of Korea Merchant Banking Corporation
- The 8th meeting on October 22: Amendment to regulations for Risk Management Committee
- The 9th meeting on November 24: Approved investment in SK Securities
- The 10th meeting on December 16: Approved general business plan for fiscal year 2000


## Board Committees

## - Board of Directors Steering Committee

The committee met on January 22, 2000 and discussed the following:

- Report on settlement of accounts for fiscal year 1999, including achievement of performance targets, supply and operation of funds and the status of profits
- Setting up of major strategies, including those for one-stop-banking, bancassurance and asset management
- Changes to the corporate governance structure
- Contents of amendment to internal rules and regulations, M\&As, schedule for issuance of DRs and schedule for general shareholders' meeting


## - Risk Committee

The committee met on four occasions and discussed and made major decisions on the following:

|  | Decisions | Reported |
| :---: | :---: | :---: |
| The first meeting on May $21,1999$ | Selection of the committee chairman; approval of a plan for future operation of the committee | Status of asset operation; review of Hana Bank Credit Grading System and allowance levels |
| The 2 nd meeting on September 14 | Approval of credit policy; acceptance of exceptions in the case of the Daewoo Group for limits on loans to the same business group | Status of application of FLC (forwardlooking criteria); status of loans approved by the Loan Committee |
| The 3rd meeting on November 5 | Amendment to policy for management of the loan portfolio | Status of changes in the rate for allowances and portfolio management; status of progress of the Daewoo Group's workout |
| The 4th meeting on December 16, 1999 | Wider application of limits on loans to the same business group; set credit-risk limits for 2000 | Status of portfolio management; results of deliberation on the agenda submitted to the Loan Committee. |

## Stock Options

At the Annual General Shareholders' Meeting on February 19, 1999, it was decided that the Bank should give stock options to upper management and to regional senior managers as an incentive to improve performance for better results. The details are as follows:

- Stock Options Provided
- Kind: Hana Bank registered common shares
- Exercise price: W10,020
- Exercise Period: February 20, 2002 to February 19, 2005
- If retiring within 3 years, options for only the number of stocks calculated pro-rata to the length of period of continuous employment can be exercised.
<Number of Stock Options Provided>

|  | Number of stocks |  | Number of stocks |
| :---: | :---: | :---: | :---: |
| Executive Directors |  | Dal-Yong Lee | 30,000 |
| Seung-Yu Kim | 150,000 | Kwang-Yong Choi | 30,000 |
| Kyo-Joong Yoon | 70,000 | Sung-Ho Choi | 30,000 |
| Chul-Soo Lee | 70,000 | Hyo-Joo Kang | 20,000 |
| Jin-Suk Chun | 70,000 | Min-Soo Kim | 20,000 |
| Surkoo Hahn | 70,000 | Jung-Tae Kim | 20,000 |
|  |  | Hee-Dae Kim | 20,000 |
| Senior Managers |  | Eui Sung | 20,000 |
| Hoon-Kyu Kim | 50,000 | Sung-Yoon Song | 20,000 |
| Tae-Ho Son | 50,000 | Hee-Won Sim | 20,000 |
| Sang-Heun Lee | 50,000 | Myung-Soo Woo | 20,000 |
| Young-Don Chun | 50,000 | Byung-Gap Yoon | 20,000 |
| Young-Duk Kim | 30,000 | Byung-Gon Choi | 20,000 |
| Jong-Yeul Kim | 30,000 | Joon-Sik Hong | 20,000 |
| Jai-Soo Na | 30,000 |  |  |

## Trends and Prospects in the Economy and Financial Sector

## 1999 Economic and Financial Sector Trends

In 1999, the nation's economy showed rapid recovery, overcoming the difficulties of a financial crisis that necessitated an IMF bailout in late 1997. The return to economic growth was due to stable commodity prices, low interest rates, a bull stock market, upgrading of the nation's credit-rating and international cooperation in the wake of the financial crisis in Asia.

The local financial market became more stable, relaxing from an earlier credit crunch, with interest rates falling and exchange rates stabilizing. In the first half, banking deposit products showed a clear weakness, whereas investment-type products such as beneficiary certificates did well, as stock prices rose by a wide margin and market interest rates remained in the single digits. In the second half, however, a liquidity crisis erupted at the Daewoo Group, causing major problems in the investment trust sector, with a number of investment trust firms having to close their doors. Partially due to the shaking of investor confidence in investment trust products, investment funds in the market flowed either to safer investments such as banking deposits, or into IPOs and the booming KOSDAQ. Consequently, corporate fund raising centered around capital markets, with the issuance of corporate bonds and new shares in the first half, and indirect financing such as bank loans in the second half.

## Restructuring

In the wake of the financial crisis, a total of 264 local financial institutions shut down, $12.6 \%$ of a total of 2,102 institutions at the end of 1997. The government put up public funds amounting to W55.2 trillion by the end of October 1999 for financial institutions showing a good chance of survival on the condition that they reform and introduce self-rescue programs. Out of the total amount spent by the government for financial sector restructuring, W41.7 trillion, or 76\%, was supplied to banks.

## Economic and Financial Sector Prospects for 2000

Although the pace of economic expansion will slow down from 1999, growth is expected to continue in 2000. Thanks to optimism over future prospects for the economy, capital investment will also increase. In particular, investment in the construction sector is expected to play an important role in boosting overall business conditions due to an increase in demand for industrial projects as well as brisk construction demand in the Middle East - traditionally one of the biggest overseas markets for Korean contractors - thanks to a booming economy in the region due to high oil prices.

Turning to the financial market, demand for bond-type products will be slow in the first half of 2000 due to destabilizing factors such as the ongoing restructuring of investment trust companies and implementation of a mark-to-market system for bonds. Instead, funds will continue to flow into banking deposits for safety due to an increase in price-related variables in the financial market.

From the third quarter on, interest in investment-type assets should increase, with the economy posting stable growth and insecurities about the capital market allayed, as problems in the investment trust sector become resolved.

Noteworthy trends in the domestic financial market in 2000 will be the redemption of Daewoo bond-type beneficiary certificates and the introduction of a mark-to-market system for bonds, which could see the outflow of a large amount of funds from poorly performing large-sized investment trust companies, prompting a seismic shift in the investment trust industry.

Observers are also not discounting the possibility of a second across-the-board restructuring, necessitated by the new market order in the banking sector. Amidst fears that the impact of the Daewoo group's failure and stricter FLC (for-ward-looking criteria) could cast a shadow over financial indices, consumers are expected to benefit, as they will have a wider selection of financial institutions and products to choose from. It is also expected that healthy and unhealthy banks will become more clearly differentiated in the minds of consumers, with new regulations seeing reduced depositor protection.

## Management Strategy

Long-term Strategy

## - Stricter Risk Management for Higher Asset Soundness

Hana Bank took steps to overhaul its credit evaluation and loan approval system in cooperation with AIB (Allied Irish Bank) under a partnership program with the IFC (the World Bank's International Finance Corporation). For more efficient management of marketable securities, which are on the rise, we now constantly monitor market risks and liquidity, following reorganization of ALM (Asset and Liability Management) procedures and the adoption of more advanced risk-measuring techniques such as VaR (value-at-risk).

## - Increased Profitability and Greater Efficiency

Hand-in-hand with efforts to form new strategic alliances to secure a wider customer base, Hana Bank is also seeking ways to diversify its sources of profits through development of new


Jong-Yeul Kim Senior Executive Vice President \& Group Head of Strategic Planning Group businesses that round out its ability to meet customer needs. In the retail banking area, we have diversified the services and products available to customers in the mid-to-high income brackets through the introduction of Private Bankers who are exclusively in charge of customer service. At the same time, we have also continued to improve the level of service through strengthening marketing and delivery of services through low-cost channels. In the corporate banking area, we are gradually reducing our exposure to large corporations and focusing instead on providing professional services to medium-sized corporations and mid-level business groups through Relationship Managers.

## - Making Inroads into New Businesses by Diversifying Services

Hana Bank is expanding the scope of its business activities in the areas of investment banking, asset management, insurance and retail brokerage. The Bank is forming a strategic alliance with Allianz AG to establish a joint-venture asset management company and a cross-over business in the new area of bancassurance. The Bank's Investment Banking Group will also bolster investment businesses such as project financing and M\&A consulting in cooperation with Bank affiliates Korea Merchant Banking Corporation and Hana Securities. In addition, the Internet Business Group is working as an independent team to market various cyber-banking services in cooperation with Internet industry partners.
<Long Term Strategic Direction>


Management Objectives for 2000: Year One of Our New Aggressive Approach to Management

- Management Based on Market Principles

Markets have a built-in mechanism for maintaining efficiency in which competition awards the winner and drives out the loser. Because timely, fully-informed management decisions are necessary in this kind of environment, Hana Bank is strengthening its information-gathering systems and SIS, and intends to play as hard as it can by the rules of the market and cope with market changes both ahead of and better than others. We will also more actively carry out programs to train employees and help them to build up their careers in specialized fields to ensure that we have the best players in the industry.

## - Prepare for Integration of Financial Businesses

We ultimately aim to be a universal financial institution where our customers can get services in a full range of areas, including banking, securities and insurance, with the Bank acting as an asset management company. We also plan to strengthen ourselves in the investment banking business through nurturing the organic links between our Corporate Banking Group and Investment Banking Group.

## - Carving out a Dominant e-Presence

The current trend among banks is to expand service delivery by taking advantage of the rapid progress in information \& communications technology. Hana Bank will expand into the mass market by attracting more low-cost customers to our Internet banking services. We will also set up more automated teller machines, expand our phone banking services and focus on the lucrative business of credit cards, strengthening existing channels for higher returns. The Bank is also considering further expanding its ATM services through a nation-wide network at Seven-Eleven convenience stores.

## Risk Management

Hana Bank's Risk-Management System
<Organization>


- System of Regulation
- Regulations for Risk Committee - Guidelines for the decisions and deliberation process of the Committee.
- Regulations for Risk Management Committee - Matters pertaining to operation and composition of the Committee.
- Regulations for General Risk Management - Matters pertaining to strategies and policies for risk management;
setting limits for general risk as well as for each type of risk; strategies for how to carry out risk management and implement other initiatives in keeping with Bank policies and principles for risk management.


## Management of Price Risk

Hana Bank's price risk management activities cover all its assets that are subject to change in value due to market variables, including marketable securities, stocks, foreign exchange open positions, derivatives and so on.

A crucial method for managing price risk is to take a daily measure of the VaR of the estimated maximum loss (assuming regular distribution) that could occur while maintaining the maximum confidence level for a given period of time by using historical data on market variables. A supplementary method also used in measuring price risk is a stress test that calculates the estimated amount of loss based on a worst-case scenario. This takes into consideration the weak point of the daily measured VaR, which is that it reflects trust levels assuming regular distribution and therefore fails to account for a possible shock from extreme stock positions.
<Targets and Limits for VaR>

|  | Bonds | Stocks | Foreign Exchange Open Position | Futures on the Exchange | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| VaR for 10 days | 134.1 | 28.7 | 1.3 | 7.3 | 171.4 |
| Ratio to Equity Capital | 3.82\% | 0.82\% | 0.04\% | 0.21\% | 4.89\% |

Hana Bank's credit philosophy lies in its criteria for approving credit, which in turn define its philosophical basis for credit risk management and loan operations. Aimed at achieving common value to ensure financial soundness and profitability, the Bank's credit strategy includes securing asset soundness; objective evaluation of creditability; maintaining transparency; achieving balance; nurturing expertise; and having in place consistent, rational credit policies.

We have two main policies in our risk management strategy: a credit exposure policy for individual borrowers or business groups, and a portfolio policy for each industry. The former establishes a ceiling for total loans to the same person or business group to aid in efficient control, while the latter sets a $10 \%$ limit for the Bank's direct credit exposure to any one industry.


Dal-Yong Lee Senior Executive Vice President \& Group Head of Risk Management Group

Key tools that Hana Bank uses to manage credit risk are the Hana Credit Grading system and credit review. The Hana Credit Grading system follows an international system for grading credit recognized by the IFC, which is also one of the Bank's shareholders. The Bank classifies potential borrowers into one of 13 grades based on a proven system used by AIB (Allied Irish Bank) which evaluates their future cash flow and ability to repay loans in a comprehensive review of their industry risk, competitiveness and financial risk, as well as an appraisal of their top management. The Bank also uses credit reviews to enhance the soundness of its loan assets, taking into account customer creditworthiness, proper levels for loan amounts, recoverability, appropriateness of terms and conditions, suitability of asset composition and so on.
<Credit Exposure Limits by Borrower>

|  | Risk-Adjusted Credit Exposure | Total Credit Exposure |
| :---: | :---: | :---: |
| Big Five Business Groups | W1,500-2,500 billion | W2,000-3,000 billion |
| Other Business Groups | W550 billion | W630 billion |
| Individuals | W280 billion | W350 billion |

<Limits for Portfolio Policy for Each Industry>

|  | Limits in 2000 |  |
| :--- | :--- | :--- |
|  |  |  |
| Construction business | $9 \%$ of equity capital of the Bank |  |
| Wholesale and retail business |  | $10 \%$ of equity capital of the Bank |
| Real estate business |  | $10 \%$ of equity capital of the Bank |
| Wireless telecommunications business | W700 billion |  |
| Supplementary communications business | W700 billion |  |
| Financial and insurance business | $10 \%$ of equity capital of the Bank |  |

## Review of Operations

Retail Banking

Hana Bank's goal is to remain a financial industry leader engaged in the general management of assets. In doing this, we will continue providing diversified products and services that meet the specialized needs of our customers by ensuring a wide range of service delivery channels and by staying on top of rapid changes in the market. Our retail strategy is to firm up our marketing base by focusing on sharpening our competitive edge with higher-income bracket customers. This should provide the impetus for promoting electronic banking businesses and in turn help us to expand and strengthen services to our middle-income bracket customers, a market segment where we are aiming to strengthen our presence.

We are strengthening our business for our VIP customers by posting 79 Private Bankers at 15 Private Banking centers and 50 branches. These Private Bankers will provide our best customers with general asset management services such as wrap accounts, sales of mutual funds and beneficiary certificates, and Tax-Favored Specified Money Trust. In 2000, we are increasing the number of outlets with Private Bankers to 100 for better service for VIP customers. Middle-income bracket customers will also find it much more convenient to do business with us, as we now offer a variety of alternative ways to complete transactions, such as phone banking, Internet banking, PC banking, CDs/ATMs, mobile bank and night counters. In order to broaden our customer base, we will work hard to provide more secure and profitable products including home financing services, so we will come to be known as the bank that satisfies its customers completely.

The use of electronic banking for transactions is continuously on the rise. The number of sub-


Tae-Ho Son Senior Executive Vice President \& Group Head of Retail Banking Group


Jung-Tae Kim Executive Vice President \& Group Head of Retail Branch Management Group scribers to our phone-banking services stands at 245,000, with the average monthly number of electronic transactions coming to $1,140,000$ and the number of outbound calls surpassing 21,000. A total of 44,000 PC banking customers make more than 45,000 transactions a month, with the number of transactions conducted through our firm banking services in excess of 200,000. The number of transactions made through our 24-hour CDs and ATMs has reached more than 3.4 million a month.

In response to ever-growing use of our phone-banking services, we are increasing the number of phone banking lines from 450 up to 700 , which will also help to enhance the level of service at our call centers. We also plan to adopt a WCS/WEB call system and a UMS/Integrated Messaging system. On top of replacing or newly installing 320 ATMs across the country, the Bank is also installing 700 hi-tech multi-function ATMs in Seven-Eleven stores nation-wide. These machines will prominently display the Bank's logo and our "Magic Bank" brand which we expect will give a marketing boost in broadening our base of middle-income bracket customers.

The Bank is also in planning to introduce a Community Group system to be used for PR activities directed towards various groups such as associations for medical doctors, pharmacists, the alumni of different universities, non-profit organizations, SMEs and other institutions, on web browsers. Virtual account services, BOB (Back-Office Banking), Mobile Banking, PDA and Web TV are also among the new electronic banking services we will eventually be providing to our customers. An Internet Banking Team has been newly established in response to the explosive growth in Internet users and in anticipation of continued expansion in the area. Strategic alliances with portal site PAXNET, Internet travel agency 3Wtour, Internet real estate agent Ten and other e-commerce firms will help us achieve our target of 300,000 subscribers to our Internet banking services. We will also strengthen our e-mail marketing and activate Internet-based loans in linkage with our new computerized credit scoring system (CSS). Our ultimate aim here is to be the best electronic banking service provider in the industry through the construction of a complete banking portal site that provides all the information anybody would ever need on banking, securities, insurance and real estate; a site that through its Payment Gateway system makes it easy for users to pay for all online purchases; and a site where applications for credit cards can be made online and monthly credit card bills can be settled.

## Chungchong Group

With the P\&A of Chungchong Bank in June 1998, Hana Bank firmed up its operations in the Chungchong area and posted considerable growth in one fell swoop, taking over 59 of the regional bank's 112 branches and retaining 496 of its 1,616 employees. Chungchong Bank had a total of W3,000.7 billion in its banking deposits at the end of 1999, a $53.5 \%$ (W1,015.9 billion) increase from the previous year's W1,899.5 billion, making for the largest market share of $15.9 \%$ among all local banks in the region. Chungchong Bank's operating income also showed considerable growth in its first full year as part of the Hana family, posting at W77.4 billion, a $310.5 \%$ year-on-year increase.

Chungchong Bank will remain as a financial institution that represents the region both in name


Sung-Ho Choi
Executive Vice President \& Group Head of Chungchong HanaBank and in substance. No effort will be spared in ensuring that it continues to command the highest market share in the region and the target for deposits in 2000 has been set at W4.5 trillion. Its emphasis will be on retail banking, with the expansion of electronic banking and a drive to increase the number of retail banking customers by $22.6 \%$ from the current $1,090,000$ to $1,324,000$. This ambitious plan includes activities for bolstering the credit card business to achieve $60 \%$ growth in both turnover and profit, with a sales target of W200 billion and a goal for profit from commissions of W8 billion in 2000.

Efforts will also be made to expand the retail customer base by capitalizing on the arrival of several new residents to the region following the completion of several newly built apartment complexes. Consequently, Chungchong Bank has set an ambitious goal to increase its sales by $64.4 \%$ from 1999 to reach $\mathrm{W} 2,220$ billion in 2000. Backing up efforts to attract new retail business, employees will undergo additional training so they know how to provide the kind of pleasant, efficient service which will not only reinforce Chungchong Bank's reputation as the best bank in the region, but will ultimately lead to greater profitability.

## Corporate Banking

In 1999, Hana Bank's Corporate Banking unit placed 75 Relationship Managers at 5 Corporate Banking divisions and 30 Relationship Management branches. Providing diversified information and services, this team handled transactions with about 6,000 corporate customers over the course of the year, for total loans and deposits amounting to W12,917.1 billion and 9,353.7 billion respectively, and a total of US $\$ 24.242$ billion in foreign exchange transactions.

The Bank's asset structure, which had been disproportionately focused on large corporations, was drastically changed for a better balance between large corporations and SMEs, with the latter accounting for a 48\% portion of the Bank's assets in 1999, up from 34.3\% in 1998.

In cooperation with affiliate Hana Securities, the Bank brought in W200 billion in business from the capital market. Factoring receivables, unsecured endorsed discounted notes and factoring were also important sources of income.

In addition, the Bank is developing its B2B cyber-banking system by strengthening its product management to broaden the corporate customer base. In the coming year, the Bank will expand its services in the e-business area to secure its status as a leading bank.

As part of its Relationship Managers' activities, the Bank faxed to more than 3,500 SMEs, information on interest rates, relevant laws and tax-related affairs, a service which will be moved to the Internet. The Bank increased the number of its core corporate customers to 191 firms and introduced a system to provide them with special privileges such as lower commissions for various transactions including currency exchange, and inviting them to various events.

Employees were also able to benefit from a Bank-sponsored professional development program, learning advanced financing techniques in six different RM-training sessions. Topics included direct financial markets; analysis of corporate value; the Internet; and analyzing a company's future ability to repay. The Bank also created business manuals specializing in Relationship Management and Loans to serve as guidelines for smoother, more consistent business operation.

With a new system for internal price transfers based on market interest rates in place, Hana Bank now has rational guidelines for setting interest rates on corporate loans which reflects risk. The Bank also upgraded its foundation for higher productivity through developing a system for settlement of accounts for Relationship Managers to use, as well as a system for analyzing the profitability of corporate customers.

On the basis of its considerable performance in 1999, Hana Bank plans to further expand its corporate customer base and enhance profitability through focusing on developing the kinds of products and services needed by customers and by heightening the sophistication of its operating techniques. The Bank will post more Product Managers and strengthen

Hee-Won Shim Executive Vice President \& Group Head of Kang-Nam Corporate Banking Division

Young-Duk Kim Executive Vice President \& Group Head of Choong-Ang Corporate Banking Division

their role to meet the growing need for services in the areas of investment banking, capital markets and settlement, such as reverse purchasing cards. We will also establish branches specializing in specific kinds of business and have plans to place Relationship Managers with expertise in the area of information telecommunications to meet the need for specialists in the area. Through active first-hand participation in venture businesses and activation of program loans to smallsized businesses, we will expand the scope of our core corporate customers, laying the foundations to be a competitive, world-class bank for the 21st century.

Investment Banking

Hana Bank's Investment Banking Group is composed of the Investment Banking Team, Financial Derivatives Team and Venture Investment Team. The Investment Banking Team provides financial advisory services relating to M\&A, Project Finance, Corporate Restructuring, Privatization and Private Equity Investment. The Financial Derivatives Team offers futures and options related services, while the Venture Investment Team makes equity investment in, and provides related advisory services to, venture companies that are in the initial stages of establishment or in the pre-IPO stage.

In 1999 the Investment Banking Team provided M\&A advisory services to both buy- and sell-side clients with total transaction value exceeding W 500 billion. The Team also successfully completed more than W700 billion in syndication of non- and limited- recourse project financing, and by


Francis W. Lee Senior Executive Vice President \& Group Head of Investment Banking Group first quarter of 2000, it anticipates surpassing the W1trillion mark. For M\&A and project financing, the Team placed its primary focus on such industries as power generation, city gas, district heating, water treatment and telecommunications industries. The Team is carrying a significant backlog of active projects into 2000 including several infrastructure projects.

The Investment Banking Group aspires to provide the highest possible quality advisory services with a pool of excellent professional staff that has solid experience and a track record. For business development, the Group makes full utilization of Hana Bank's impressive network and its affiliates as well as the Bank's various partnerships with foreign financial institutions.
<Major Transactions in 1999>

| M\&A and Other Advisory |
| :---: |
| Acquisition of Hyundai Petrochemical |
| Captive Cogeneration Power Plant |
| Acquisition of Hyundai Electronics |
| Captive Cogeneration Power Plant |
| Sale of Hanjin City Gas |
| Minor Equity Sale of Korea Telecom Freetel |

Project / Structured Finance Lead Arranger
Hyundai Petrochemical Captive Cogeneration Power Plant Hyundai Electronics Captive Cogeneration Power Plant Mando Machinery's Asan Plant
Hansol Paper's Chonju Plant
Young-il Chemical
LG-Dow Polycarbonate Plant

Since acquiring Boram Bank, the Bank's foreign assets have grown much larger, enabling it to carry out more activities in the international financial market. As a result, Hana Bank has become a benchmark for other domestic banks in returning to the international financial market as a pioneer in securing foreign capital. At the same time, it has also become highly regarded among overseas banks as a representative high-end Korean bank.

With the US\$100-million issuance of floating rate notes in June 1999, lead-managed by Citibank and Boston Bank, Hana Bank became the first Korean bank since the financial crisis first broke out to issue 2 -year notes. The deal was particularly meaningful as it reinstated the regular method of going through an open syndication after full acceptance by the lead managers on the basis of creditability. In an example of the trust Hana Bank has won in international financial cir-


Chong-Suk Choi
Executive Vice President
\& Group Head of International Banking Group cles, despite the relatively high interest rate on the loans due to the prevailing borrowing conditions at the nation's financial institutions, as many as 22 overseas banks volunteered to lend the money, bringing the total amount offered to about 3 times more than had been originally planned.

As part of the final stage of an investment agreement with IFC, the Bank drew-down funds from an IFC B Loan amounting to US\$65 million, with 6 banks participating. In October, the Bank succeeded in borrowing US\$175 million in the form of a 364-day loan which was the largest single loan extended to a local bank since the start of the financial crisis. Now, the Bank plans to improve the income structure of its foreign exchange business and will be able to boost its credit rating by making early payments on its IFC loan, which carries a high interest rate. The Bank already repaid the US\$94million first-year portion in April 1999, out of a total US\$582 million in loans which had been converted in April 1998 from short-term loans to mid- and long-term loans under a government guarantee.

Elsewhere, the Bank's offices in Singapore and Shanghai are due to have their status raised to the branch level in the second quarter of 2000. Once this happens, the Bank will be able to better meet the many needs of its corporate customers in China and Southeast Asia. In addition, it will be possible to engage in a wider range of international banking activities due to the expansion of its Asian network, which also includes local branches in Hong Kong and Jakarta.

## Trust Banking

The Trust Business Group saw a sharp drop in business due to unease over the changing economic environment, making for a change in customer attitudes towards favoring less risk. With customers seeking out alternate places to park their funds, the Bank's trust assets declined 21.9\% from 1998 to W15,406.3 billion as of the end of fiscal 1999.

Hana Bank will reorganize the structure of the Bank's trust banking business to place a greater emphasis on Unit Money/Open Time Money Trusts, Specified Money Trusts and Employee Retirement Trusts, increasing their share of the entire trust business from $31.2 \%$ to $72.7 \%$. The Bank will also increase the overall amount of its trust banking business, with a plan to intensify promotional activities for short-term Specified Money Trusts and Treasury Trusts. The Bank will


Hee-Dae Kim Executive Vice President \& Group Head of Trust Business Group also focus on sales of Open Money Trusts and Employee Retirement Trusts. In addition, the Trust Business Unit has begun working in closer cooperation with the Bank's Private Bankers, Relationship Managers and Corporate Sales Team, which will contribute greatly to efforts to reactivate business in the trust banking area.

The Bank is enhancing its consulting capability by developing tools to survey the relative risks for different customers and by training Private Bankers and other employees who will be exclusively devoted to trust banking. Internal communication channels will also be bolstered by calling regular meetings attended by employees working in the trust banking area. Asset management services will also be strengthened by taking on real estate trusts, securities management trusts and legacy securities trusts.

To build up the credibility of its trust products, the Bank will adopt a system in which each team will be responsible for its operational results. In addition, the Bank will provide full and public disclosure of items such as the performance results of each fund, asset details and risk indices, and make it easy to access this information by posting it on the Internet. The Bank will also strengthen risk management through development of a rationalized risk-management system and by systematizing reporting on the status of such management.

To enhance the expertise of asset operation, a joint trading system of marketable securities will see the Trust Business Group and the Information Systems Department working in partnership with one another. Business partnerships will also be sought with domestic institutions specializing in trust operations and with internationally recognized asset operation firms to acquire advanced know-how in the field. The Bank will also be providing professional development opportunities for employees to prepare them for future expansion of activities in this area and give greater incentives to achieve higher levels of performance.

In 2000, we plan to expand our involvement in securities investment and mutual fund custody. We will also try to bolster profits by basing employee compensation on performance, and by making efforts to expand newly operating assets through ABS business. The Bank will also establish a standard for pricing trust-related products and services based on profit, which will open the way for the Bank's trust business to firmly establish itself as a profit-generating operation.

## Management with a Vision

> Hana Bank has grown to join the ranks of the world's 180 best banks, is Korea's fourth largest, in terms of deposit amount, and has posted the second largest profits in the domestic industry in an environment of growing competition. We have now set our sights on being one of the world's top-100 general financing banks by 2003 . Management will focus on preparing for integrated financing businesses, increasing our presence in the area of Internet banking, and enlivening our market presence.

## Strategy and Sales Activities for Higher Customer Gains

Following the successful P\&A of Chungchong Bank in 1998 and M\&A with Boram Bank in 1999, Hana Bank was able to further enhance its industry status and expand its scope of business in 1999 by continuing to work on maximizing shareholder value and diversifying its products and services for customers throughout the year. We have been positioning ourselves as a general financial institution with full capability in general asset management centered around the following three areas of business:

## Retail Banking

The Bank offers its VIP customers a wide range of services, such as general asset management guided by Private Bankers. All of our customers also have convenient access to our E-banking services and can use the Bank's automated teller machines across the country to make transactions.

## Corporate Banking

The introduction of specialized Relationship Managers will strengthen our corporate customer base through strict management of credit.

Investment Banking
Activities in this area center around the business of acceptance of marketable securities and M\&A consulting.

The path towards our goal to be one of the world's 100 best banks by 2003 is as follows, with all employees to pay particularly close attention to the areas of investment banking, asset management, private banking, bancassurance and brokerage in the coming years.

|  | 1998 | 1999 | 2000 (estimate) | 2003 (estimate) |
| :---: | :---: | :---: | :---: | :---: |
| Total assets (Billions of Won) | 43,700 | 47,100 | 53,400 | 100,000 |
| Equity capital (Billions of Won) | 900 | 1,300 | 2,200 | 5,000 |
| Net profit for the year (Billions of Won) | 110.8 | 144.3 | 302.3 | 800 |
| BIS Ratio (\%) | 12.10 | 12.50 | 12.40 | 12.89 |


| Key Financial Data* |  |  |
| :---: | :---: | :---: |
|  | In Billions of Korean Won |  |
| Year Ended December 31 | 1999 | 1998***** |
| OPERATING RESULTS |  |  |
| Interest income | 2,276.6 | 2,913.0 |
| Interest expense | 1,753.7 | 2,276.4 |
| Net interest income | 522.9 | 636.6 |
| Non-interest income | 634.6 | 613.4 |
| Non-interest expense | 538.9 | 1,235.0 |
| Income before provisions for credit losses | 618.6 | 15.0 |
| Provisions for credit losses | 406.4 | 276.3 |
| Income before income taxes | 212.2 | (261.3) |
| Income taxes | 67.9 | 19.0 |
| Net income | 144.3 | (280.3) |
| Per Share data (Won) |  |  |
| Earnings per common share | 1,353 | 1,790 |
| Dividends per share | 400 | 400 |
| Weighted average number of shares | 100,763,739 | 61,907,841 |
| PROFITABILITY RATIOS |  |  |
| Return on assets | 0.47\% | 0.69\% |
| Return on stockholders' equity | 8.24\% | 11.35\% |
| Return on common equity | 11.03\% | 11.35\% |
| Net interest margin | 2.15\% | 3.34\% |
| Cost-income ratio** | 117.76\% | 68.77\% |
| baLANCE SHEET DATA AT YEAR END |  |  |
| Loans | 17,970.3 | 13,224.4 |
| Securities | 9,708.2 | 6,966.5 |
| Total assets | 32,378.5 | 24,488.8 |
| Deposits | 23,019.7 | 15,268.1 |
| Borrowings | 5,064.5 | 4,995.1 |
| Total liabilities | 30,613.0 | 23,559.5 |
| Common equity | 550.8 | 166.7 |
| Total stockholders' equity | 1,765.6 | 929.3 |
| ASSET QUALITY RATIOS*** |  |  |
| NPLs/ total credits outstanding | 4.41\% |  |
| Allowance for loan losses/NPLs | 87.91\% |  |
| Allowance for loan losses/ |  |  |
| Total credits outstanding | 3.87\% | 2.89\% |
| CAPITAL RATIOS AT YEAR END*** |  |  |
| Total capital ratio | 12.33\% | 13.10\% |
| Tier 1 capital | 8.79\% | 7.90\% |
| Tier 2 capital | 3.54\% | 5.20\% |
| TRUST ACCOUNTS |  |  |
| For the year |  |  |
| Dividends of trust profit to beneficiaries | 2,038.9 | 2,568.6 |
| Trust commissions*** | 181.6 | 157.5 |
| At year end |  |  |
| Money trust | 12,145.6 | 17,253.8 |
| Total assets | 15,406.3 | 19,734.4 |

* Based on banking accounts only, unless otherwise specified
** Ratio of non-interest income to non-interest expenses
*** Based on the consolidated data
**** Include fees from trust account management and termination fee on trust accounts
***** Based on the combined statements of Hana Bank and Boram Bank, except for per share data, profitability ratios, and capital ratios, which are on a standalone basis without being affected by the Boram Merger

All financial information set forth below, unless otherwise indicated, is given on a nonconsolidated basis and classified in accordance with the 1999 Line-item Classifications. Accordingly, the following discussion of the Bank's results of operations and financial condition does not include a discussion of the trust accounts, except with respect to revenues and expenses related to trust account operations which are reflected in the bank accounts under non-interest income and non-interest expense.

The Report on the audit of financial statements in 1999 applied the revised financial accounting standards, and omitted the comparison of 1999 with 1998. However, in our discussion, we adjusted 1998 results according to the revised standards.

# Management Discussion \& Analysis 

## Overview >>

Following the receipt of a financial aid package from the IMF, the Government initiated a comprehensive program in late 1997 to address some of the structural weaknesses in the Korean economy. As part of that program, there have been certain significant changes in regulations specifically affecting financial institutions, including changes in asset classification standards, provisioning guidelines and securities valuation. The adoption of the New FSC Guidelines combined with the financial difficulties confronting the Daewoo Group resulted in a significant increase in the amount of the Bank's non-performing credits and provisions for loan losses in 1999.

Net income for 1999 was W144.3 billion, an increase of W424.6 billion over the net loss of W280.3 billion in 1998, which was based on the combined statements of Hana Bank and Boram Bank. The substantially decreased non-interest expenses largely led the growth in the net income. Meanwhile, on a per share basis which is on a standalone basis without being affected by the Boram Merger, net income decreased to W1,353 in 1999 from a net income of W1,790 in 1998. Return on assets and return on stockholders' equity were $0.47 \%$ and $8.24 \%$, respectively, at year-end 1999. Total revenue, the sum of interest income and non-interest income, were W2,911.2 billion in 1999, a decrease of W615.2 billion or $17.4 \%$ from W3,526.4 billion in 1998. On the other hand, total expenses, the sum of interest expense and non-interest expense, were W2,292.6 billion, decreased W1,218.8 billion or $34.7 \%$ from W3,511.4 billion in 1998.

Net Income

| In Billions of Korean Won | 1999 | $1998^{*}$ |
| :--- | ---: | ---: |
| Interest income | $2,276.6$ | $2,913.0$ |
| Interest expense | $1,753.7$ | $2,276.4$ |
| Net interest income | 522.9 | 636.6 |
|  |  |  |
| Provision for possible loan losses | 406.4 | 276.3 |
|  |  |  |
| Non-interest income | 634.6 | 613.4 |
| Non-interest expense | 538.9 | $1,235.0$ |
| Income taxes | 67.9 | 19.0 |
| Net Income | $\mathbf{1 4 4 . 3}$ | $\mathbf{( 2 8 0 . 3}$ |

*Based on the combined financial statements

Total assets came to W32,378.5 billion at December 31, 1999, up W7,889.7 billion or $32.2 \%$ from W $24,488.8$ billion at year-end 1998. The increase in total assets primarily resulted from increased loans. At December 31, 1999, Ioans increased $35.9 \%$ to W17,970.3 billion from W13,224.4 billion at the end of 1998.

As of December 31, 1999, total liabilities in the bank accounts were W30,613.0 billion, showing an increase of $29.9 \%$ from total liabilities of W23,559.5 billion as of December 31, 1998. The increase of W7,053.5 billion was primarily attributable to a $50.8 \%$ or W7,751.6 billion increase in deposits. Total shareholders' equity amounted to W1,765.6 billion at December 31, 1999, up W836.3 billion or $90.0 \%$ from W929.3 billion at year-end 1998.

## Boram Merger and Chungchong P\&A >>

During the financial and economic crisis which affected Korean banks and companies since late 1997, the Bank was requested by the Government to purchase certain assets and assume certain liabilities of Chungchong Bank and voluntarily merged with Boram Bank. In both cases, the Government provided support by allowing the disposal of problem assets and contributing capital to the Bank.

On January 1, 1999, the Bank merged with Boram Bank. The Bank issued $8,761,986$ shares in exchange for all of the issued and outstanding shares of Boram Bank, at the exchange rates of 0.2549 and 0.1485 shares for each share of Boram Bank's common shares and preferred shares, respectively, based on the valuation of their respective market value and net asset value. As a result of the Boram Merger, the Bank became the fourth largest bank in terms of total Won deposits and seventh largest bank in terms of total assets as of December 31, 1998, based on the FSC reporting guidelines, which include certain deposits and assets in the trust accounts. These figures should be compared to eighth and ninth in deposit size and asset size, respectively, as of the same date prior to being affected by the merger. In connection with the Boram Merger, the Government made, through the Korean Deposit Insurance

## Management Discussion \& Analysis

Corporation (KDIC), a capital contribution of W329.5 billion by purchasing $65,900,000$ shares of non-voting, nonparticipatory, non-cumulative preferred stock of the Bank.

As of June 29, 1998, the FSC required the Bank to purchase certain assets and assume certain liabilities of Chungchong Bank, which had been taken over by the FSC. The Bank purchased assets of W2,935.9 billion and assumed liabilities of W3,931.7 billion. The net asset shortfall of W995.7 billion was compensated for by the Government through W108.6 billion worth of bonds issued by Korean Asset Management Corporation (KAMCO), W773.9 billion of KDIC bonds and W41.4 billion cash, the balance being subsequently compensated for by cash and KDIC bonds.

## Results of Operations>>

## Net Interest Income

Net Interest Income

| In Billions of Korean Won | 1999 | $1998^{* * *}$ |
| :---: | ---: | ---: |
| Interest Income | $2,276.6$ | $2,913.0$ |
| Won Currency | $2,014.2$ | $2,536.5$ |
| Loans | $1,168.8$ | $1,775.5$ |
| Due from banks | 162.6 | 91.6 |
| Securities | 653.2 | 639.8 |
| Others * | 29.6 | 29.6 |
| Foreign Currencies | 262.4 | 376.5 |
| Loans | 201.0 | 300.6 |
| Due from banks | 22.3 | 56.1 |
| Securities | 39.1 | 19.8 |
|  |  |  |
| Interest expense | $1,753.7$ | $2,276.4$ |
| Won Currency | $1,545.3$ | $1,965.9$ |
| Deposits | $1,223.7$ | $1,284.1$ |
| Borrowings | 207.7 | 535.4 |
| Bond issued | 69.1 | 58.7 |
| Others ** | 44.8 | 87.7 |
| Foreign Currencies | 208.4 | 310.5 |
| Deposits | 46.2 | 93.6 |
| Borrowings | 144.1 | 180.6 |
| Bond issued | 18.1 | 36.3 |
| Net Interest Income | 522.9 | 636.6 |
| Indud cen |  |  |

* Include certain interest income not directly tied to any assets
** Include due to trust accounts and certain interest expense not directly tied to any liabilities
*** Based on the combined financial statements

The 17.9\% decrease in net interest income before provisions for credit losses for the year ended December 31, 1999 to W522.9 billion from W636.6 billion for the year ended December 31, 1998, primarily due to a larger decrease in the amount of interest income than interest expense. Interest income decreased by W636.4 billion, while interest expense decreased by W522.7 billion in 1999 compared to 1998. As a result, the net interest margin decreased $35.6 \%$ to $2.15 \%$ in 1999 from $3.34 \%$ in 1998. Such decreases in net interest income and net interest margin were primarily attributable to lower average interest rates in 1999 and credits to the Daewoo Group companies which were included in the interest-earning assets but did not actually generate interest income. The ratio of interest expense to interest income was $77.0 \%$ in 1999 compared to $78.1 \%$ in 1998.

## Interest Income

Interest income for the year ended December 31, 1999 decreased $21.8 \%$ to W2,276.6 billion from W2,913.0 billion for the year ended December 31, 1998, primarily due to a decrease in interest on loans by $34.0 \%$ or W706.3 billion to W1,369.8 billion from W2,076.1 billion for the year ended December 31, 1998. Such decrease was primarily a result of lower interest rates in 1999 compared to 1998, despite a $20.1 \%$ increase in average interest-earning assets in 1999 to W24,358.3 billion from W20,279.0 billion in 1998.

Average loans before allowances for credit losses in 1999 increased $6.6 \%$ to W14,839.7 billion compared to W13,926.4 billion in 1998, primarily due to an increase in loans in Korean Won, partially offset by a decrease in loans in foreign currencies. Average loans in Korean Won increased $14.0 \%$ to W12,340.2 billion in 1999 from W10,820.7 billion in 1998, primarily due to the Bank's efforts to increase its lending to retail customers and other existing customers who had business with the Bank. Average foreign currency loans contracted $19.5 \%$, primarily due to the Bank's efforts to reduce its exposure to high risk countries such as Indonesia and lower margins on its foreign currency lending as well as an appreciation of the Korean Won against the U.S. dollar.

## Management Discussion \& Analysis

Average balance of interest-earning securities investment in 1999 increased to $40.5 \%$ to W6,852.9 billion from W4,876.5 billion in 1998, primarily due to a $127.0 \%$ or W1,824.1 billion increase in corporate bonds to W3,282.0 billion in 1999 from W1,457.9 billion in 1998. Such substantial increase was primarily attributable to increases in bonds issued by KDIC, KAMCO and other Government controlled entities. In 1999, the Bank's holdings of Government and public bonds and beneficiary certificates also increased $119.4 \%$ and $165.0 \%$, respectively, to W1,146.1 billion and W496.2 billion, respectively. These increases were primarily due to the Bank's shift towards relatively less risky assets to further improve its capital adequacy. As a result, the share of loans in the Bank's average interest-earning assets decreased from $68.7 \%$ in 1998 to $60.9 \%$ in 1999, while that of securities increased from $24.0 \%$ to $28.1 \%$.

Average Interest-Earning Assets

| In Billions of Korean Won | 1999 |  | 1998* |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Avg. | Rate | Avg. | Rate |
|  | Balance | $(\%)$ | Balance | $(\%)$ |
| Won Currency | $\mathbf{2 1 , 0 5 0 . 0}$ | $\mathbf{9 . 6}$ | $\mathbf{1 6 , 0 0 7 . 9}$ | $\mathbf{1 5 . 8}$ |
| Loans | $12,340.2$ | 9.5 | $10,820.7$ | 16.4 |
| Due from banks | $2,259.7$ | 7.2 | 655.8 | 14.0 |
| Securities | $6,450.1$ | 10.1 | $4,531.4$ | 14.1 |
| Foreign Currencies | $\mathbf{3 , 3 0 8 . 3}$ | $\mathbf{7 . 9}$ | $\mathbf{4 , 2 7 1 . 1}$ | $\mathbf{8 . 8}$ |
| $\quad$ Loans | $2,499.5$ | 8.0 | $3,105.7$ | 9.7 |
| Due from banks | 406.0 | 5.5 | 820.3 | 6.8 |
| Securities | 402.8 | 9.7 | 345.1 | 5.7 |
| Total | $\mathbf{2 4 , 3 5 8 . 3}$ | $\mathbf{9 . 3 5}$ | $\mathbf{2 0 , 2 7 9 . 0}$ | $\mathbf{1 4 . 4}$ |

*Based on the combined financial statements

Average Interest-Earning Assets Mix

|  | 1999 | $1998^{*}$ |
| :--- | :--- | ---: |
| Loans | $60.9 \%$ | $68.7 \%$ |
| Securities | $28.1 \%$ | $24.0 \%$ |
| Liquid assets \& others | $11.0 \%$ | $7.3 \%$ |
| Won currency | $86.4 \%$ | $78.9 \%$ |
| Foreign currencies | $13.6 \%$ | $21.1 \%$ |

*Based on the combined financial statements

The average interest rate on the Bank's average interestearning assets decreased to $9.35 \%$ in 1999 from $14.4 \%$ in 1998. The average interest rate of Won currency loans declined to $9.5 \%$ from $16.4 \%$ and the average interest rate of foreign currency loans also decreased to $8.0 \%$ in 1999
from $9.7 \%$ in 1998. As a result, interest income on loans decreased $34.0 \%$ in 1999 compared to 1998.

## Interest Expense

The 23.0\% decrease in interest expense to $\mathrm{W} 1,753.7$ billion reflected the lower interest rate environment in 1999 compared to 1998. In 1999, interest on deposits declined $7.8 \%$ to $\mathrm{W} 1,269.9$ billion and interest expense on borrowings also declined $51.0 \%$ to W351.8 billion. Other interest expenses, including interest on bonds, declined as well.

In 1999, average deposits increased $41.2 \%$ to W17,145.6 billion and average interest-bearing borrowings decreased $16.8 \%$ to W5,077.4 billion compared to 1998. The increase in average deposits was attributable to a $46.2 \%$ increase in average deposits in Korean Won to W16,301.7 billion in 1999 compared to W10,812.2 billion in 1998, partially mitigated by a $36.4 \%$ decrease in average deposits in foreign currencies to W843.9 billion in 1999. The increase in deposits in Korean Won was primarily due to the prevailing uncertain economic environment that made people prefer low risk investments and the inflow of funds from investment trust companies as they experienced financial problems. Average deposits in foreign currencies decreased in 1999, primarily as a result of a general decline in Korean companies' foreign currency deposits as foreign exchange liquidity became less of a concern in 1999 compared to 1998.

The $16.8 \%$ decrease in average interest-bearing borrowings was primarily attributable to a $54.0 \%$ or W1,058.8 billion decrease in bonds sold under repurchase agreements to W900.2 billion in 1999 from W1,959.0 billion in 1998, which was partially offset by increases in borrowings in Korean Won and foreign currencies of $27.4 \%$ and $31.5 \%$, respectively, in 1999. Won-denominated bonds sold under repurchase agreements decreased $55.1 \%$ to W879.0 billion, primarily as a result of the Bank's efforts to procure more of its funds from lower cost sources such as deposits.

As a combined result of lower interest rates and the decrease in average borrowings, interest expense on

## Management Discussion \& Analysis

borrowings incurred in 1999 was less than half of that of 1998. On the other hand, a decline in interest rates on average deposits was partially offset by the increase in average deposits, resulting in a $7.8 \%$ decline in interest expense on deposits.

Average Interest-Bearing Liabilities

| In Billions of Korean Won | 1999 |  | 1998* |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Avg. | Rate | Avg. | Rate |
|  | Balance | $(\%)$ | Balance | $(\%)$ |
| Won Currency | $\mathbf{2 0 , 1 5 6 . 2}$ | $\mathbf{7 . 7}$ | $\mathbf{1 5 , 4 6 5 . 5}$ | $\mathbf{1 2 . 7}$ |
| Deposits | $16,301.7$ | 7.5 | $10,812.2$ | 11.9 |
| Borrowings | $2,979.9$ | 7.0 | $3,813.3$ | 14.0 |
| Bond issued | 640.3 | 10.8 | 414.6 | 14.1 |
| $\quad$ Others | 234.3 | 19.1 | 425.4 | 20.9 |
| Foreign Currencies | $\mathbf{3 , 2 4 9 . 9}$ | $\mathbf{6 . 4}$ | $\mathbf{4 , 2 1 9 . 7}$ | $\mathbf{7 . 4}$ |
| $\quad$ Deposits | 843.9 | 5.5 | $1,331.8$ | 7.0 |
| Borrowings | $2,097.5$ | 6.9 | $2,287.3$ | 7.9 |
| $\quad$ Bond issued | 308.5 | 5.9 | 600.6 | 6.0 |
| Total | $\mathbf{2 3 , 4 0 6 . 1}$ | $\mathbf{7 . 5 0}$ | $\mathbf{1 9 , 6 8 5 . 2}$ | $\mathbf{1 1 . 6}$ |

*Based on the combined financial statements

| Average Interest-Bearing Liabilities Mix |  |  |
| :--- | ---: | ---: |
|  | 1999 | $1998 *$ |
| Deposits | $73.3 \%$ | $61.7 \%$ |
| Borrowings | $21.7 \%$ | $31.0 \%$ |
| Liquid liabilities \& others | $5.0 \%$ | $7.3 \%$ |
| Won currency | $86.1 \%$ | $78.6 \%$ |
| Foreign currencies | $13.9 \%$ | $21.4 \%$ |

*Based on the combined financial statements

## Non-Interest Income

The Bank's non-interest income in 1999 increased 3.5\% to W634.6 billion from W613.4 billion in 1998. Fee income in 1999 decreased $33.9 \%$ to W106.1 billion, primarily due to the $82.9 \%$ decrease in fees on termination of trust accounts, which was primarily a result of unusually high termination of trust accounts in 1998 when the Government allowed introduction of shorter-term trust products. Gains on foreign exchange transactions also decreased by $56.1 \%$ or W101.6 billion to W79.5 billion in 1999 and gains on derivatives transactions by $90.7 \%$ or W96.2 billion to W9.9 billion. Gains on foreign exchange and derivatives transactions decreased in 1999 compared to 1998 as the Korean foreign exchange market stabilized. Partially offsetting such decreases, fees from trust operations in 1999 increased by $73.5 \%$ or W72.7 billion to W171.6 billion
and gains on securities trading and valuation increased by $283.1 \%$ or W172.1 billion to W232.9 billion. The Bank's trust fees and gains on securities trading and valuation increased due primarily to the generally strong securities market in Korea and, in the case of trust fees, the Bank's efforts to better manage its trust funds.

| Non-Interest Income |  |  |
| :--- | ---: | ---: |
| In Billions of Korean Won | 1999 | $1998^{*}$ |
| Fee income | $\mathbf{1 0 6 . 1}$ | $\mathbf{1 6 0 . 4}$ |
| Guarantee fees | 14.3 | 22.6 |
| Fees on termination |  |  |
| $\quad$ of trust accounts | 81.8 | 58.6 |
| $\quad$ Others | $\mathbf{5 2 8 . 5}$ | $\mathbf{4 5 3 . 0}$ |
| Other non-interest income | 232.9 | 60.8 |
| $\quad$ Gains on securities |  |  |
| Gains on foreign exchange | 179.5 | 181.1 |
| $\quad$ transactions | 10.7 | 98.9 |
| Fees from trust operations | 9.9 | 106.1 |
| Transfer from allowance | 17.8 | 1.0 |
| Derivatives related gains | 6.1 | 5.1 |
| Gains on sales of loans | $\mathbf{6 3 4 . 6}$ | $\mathbf{6 1 3 . 4}$ |
| Others |  |  |

*Based on the combined financial statements

## Non-Interest Expense

The Bank's non-interest expense decreased by $56.4 \%$ or W696.1 billion to W538.9 billion in 1999 from W1,235.0 billion in 1998. Such decrease was primarily attributable to decreases in losses from foreign exchange and derivatives transactions, losses from trust account operations and losses on securities, as well as a decrease in losses on sales of non-performing assets to KAMCO. As the foreign exchange market became more stable and the Korean stock market in general showed strong performance in 1999, losses from trust operations decreased by W333.6 billion to W42.9 billion in 1999 from W376.6 billion in 1998, and losses from foreign exchange and derivatives transactions decreased in 1999 by W161.9 billion in the aggregate. In addition, losses on sales of non-performing assets to KAMCO decreased by W141.9 billion to W8.4 billion in 1999 from W150.3 billion in 1998, as the principal amounts of such sales decreased to W12.2 billion in 1999 from W342.3 billion in 1998. .

## Management Discussion \& Analysis

| Non-Interest Expense |  |  |
| :--- | ---: | ---: |
| In Billions of Korean Won | 1999 | $1998^{*}$ |
| Fees \& Commissions | $\mathbf{2 5 . 8}$ | $\mathbf{1 5 . 4}$ |
| Fee expenses | 17.2 | 11.2 |
| Commissions paid on credit cards | 8.6 | 4.2 |
| General \& Administrative expenses | $\mathbf{2 9 9 . 0}$ | $\mathbf{3 1 1 . 1}$ |
| $\quad$ Salaries \& Wages | 126.1 | 92.5 |
| Retirement benefits | 9.7 | 39.9 |
| $\quad$ Fringe benefits | 17.7 | 44.8 |
| $\quad$ Others | 145.5 | 133.9 |
| Other non-interest expenses | $\mathbf{2 1 4 . 1}$ | $\mathbf{9 0 8 . 5}$ |
| $\quad$ Expenses relating to securities | 24.2 | 56.8 |
| Foreign exchange losses | 53.0 | 124.3 |
| Losses from trust operation | 42.9 | 376.6 |
| Losses on derivatives | 9.3 | 99.9 |
| Losses on securities | 39.3 | 51.2 |
| Losses on sale of loans | 8.4 | 150.3 |
| Others | 37.0 | 49.4 |
| Total Non-Interest Expense | $\mathbf{5 3 8 . 9}$ | $\mathbf{1 , 2 3 5 . 0}$ |

*Based on the combined financial statements

## Provision for Credit Losses

The Bank implemented in April 1999 a new credit grading system ("HCGS"). The HCGS was designed to focus more on forward-looking credit evaluation standards and reflect more stringent international standards for asset classification and provision. In 1999, the Bank's provisions for credit losses increased $47.1 \%$ to W406.4 billion, primarily due to the New FSC Guidelines that require more stringent asset classification and credit loss provisions, as well as deterioration of the Bank's credits to the Daewoo Group companies.

*Based on the combined financial statements

## Financial Condition >>

## Asset Portfolio

As of December 31, 1999, total assets in the bank accounts increased $32.2 \%$ to W32,378.5 billion from W24,488.8 billion as of December 31, 1999. The increase in total assets was primarily the result of increased loans at year-end 1999. During 1999, the Bank's asset composition was changed with increasing loans and securities in terms of both volume and share and decreasing portions of due from banks and other assets. Of total assets outstanding at the end of 1999, loans accounted for $56 \%$ of total assets, securities for $30 \%$, due from banks for $8 \%$, and other assets for $6 \%$. These figures were compared with $54 \%, 28 \%, 11 \%$, and $7 \%$, respectively, at the end of the previous year.

## Asset Portfolio

| In Billions of Korean Won | 1999 |  | 1998* |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Out- <br> standing | Percent <br> $(\%)$ | Out- <br> standing | Percent <br> $(\%)$ |
| Due from banks | $2,710.0$ | 8 | $2,622.2$ | 11 |
| Loans | $17,970.3$ | 56 | $13,224.4$ | 54 |
| Securities | $9,708.2$ | 30 | $6,966.5$ | 28 |
| Others | $1,990.0$ | 6 | $1,675.7$ | 7 |
| Total Assets | $\mathbf{3 2 , 3 7 8 . 5}$ | $\mathbf{1 0 0}$ | $\mathbf{2 4 , 4 8 8 . 8}$ | $\mathbf{1 0 0}$ |

*Based on the combined financial statements

## Loan Portfolio

Total net loans (net of allowances and discounts) increased $45.5 \%$ to W17,290.6 billion as of December 31, 1999, compared to W12,740.7 billion as of December 31,1998. Gross loans increased $35.9 \%$ to W17,970.3 billion at the end of 1999 compared to W13,224.4 billion at the end of 1998. Such increase was primarily due to a $49.4 \%$ increase in loans in Korean Won to W12,404.5 billion and W920 billion worth of bonds bought under resale agreements. This increase was partially offset by a $33.8 \%$ decrease in loans in foreign currencies to W958.5 billion. The increase in loans in Korean Won was mainly due to an increase in individual consumer loans. Individual consumer loans increased W2,040.3 or $164.7 \%$ from its 1998 level.

## Management Discussion \& Analysis

| Loan Portfolio |  |  |
| :--- | ---: | ---: |
| In Billions of Korean Won | 1999 | 1998 |
| Won Currency | $\mathbf{9 , 9 5 5 . 9}$ | $\mathbf{6 , 7 0 4 . 0}$ |
| $\quad$ Corporate Loans | $3,516.8$ | $5,240.1$ |
| $\quad$ Individual Consumer Loans | 159.8 | 224.9 |
| $\quad$ Others | $\mathbf{9 5 8 . 5}$ | $\mathbf{1 , 4 4 8 . 4}$ |
| Foreign Currencies | $2,332.1$ | $1,604.1$ |
| Bills purchased in Won currency |  |  |
| Bills purchased | $1,181.9$ | 984.2 |
| $\quad$ in foreign currencies | 192.6 | 98.3 |
| Advances for customers |  |  |
| Bonds purchased on resale | 920.0 | 0.0 |
| $\quad$ agreements | 412.3 | 411.3 |
| Call loans | $1,774.5$ | $1,841.2$ |
| Privately-placed debentures | 242.5 | 132.9 |
| Others | $\mathbf{1 7 , 9 7 0 . 3}$ | $\mathbf{1 3 , 2 2 4 . 4}$ |
| Total Loans |  |  |

*Based on the combined financial statements

Of total Won-currency loans at the end of 1999, corporate loans accounted for $65.5 \%$, individual consumer loans for $32.9 \%$, and others for $1.6 \%$. Comparable figures at the end of 1998 were $78.2 \%, 18.5 \%$, and $3.3 \%$, respectively.

## Non-Performing Loans

The financial difficulties confronting the Daewoo Group, combined with the adoption of the New FSC Guidelines, resulted in a significant increase in the amount of the Bank's non-performing credits and/or write downs and provisions for loan losses in 1999. The Bank expects that these adverse effects will continue to exist at least in the short run.

The Bank's total non-performing loans amounted to W1,174.1 billion at the end of 1999. The non-performing loan ratio, non-performing loans to total loans, was $4.41 \%$.

As a result of the New FSC Guidelines and deterioration of the Bank's credits to the Daewoo Group companies, the Bank's allowances for credit losses as of December 31, 1999 increased $34.6 \%$ to $\mathrm{W} 1,032.2$ billion from W766.9 billion as of December 31, 1998. Such increase was mainly due to provisions for credit losses of W406.4 billion for the year ended December 31, 1999 and recoveries and adjustments to the allowances of W64.1 billion, partially offset by charge-offs amounting to W69.8 billion.

## Asset Quality

| In Billions of Korean Won | 1999 | $\%$ |
| :--- | ---: | ---: |
| Total Credits | $\mathbf{2 6 , 6 4 3 . 2}$ | $\mathbf{1 0 0 . 0 0}$ |
| Normal | $22,438.8$ | 84.22 |
| Precautionary | $1,919.3$ | 7.20 |
| Substandard | $1,710.9$ | 6.42 |
| Doubtful | 421.2 | 1.58 |
| Estimated Losses | 153.0 | 0.58 |
| Non-performing loans (NPLs) | $1,174.1$ |  |
| Non-performing loan ratio(\%) | 4.41 |  |
| Loss risk-weighted loans | 705.8 |  |
| Loss risk-weighted loan ratio(\%) | 25.73 |  |
| Allowance for loan losses / NPLs(\%) | 87.91 |  |
| Allowance for loan losses / total credits(\%) | 3.87 |  |
| * FSC revised its credit classification criteria on and from Dec 31, |  |  |
| 1999. Thus, the Bank omitted the comparison of 1999 with |  |  |
| 1998. |  |  |

* Based on the consolidated financial data
* Include acceptances and guarantees and excluded interbank loans
* NPL ratio $=$ (credits delinquent for 3 months or more + credits delinquent on interest payment) / total credits
* Loss risk-weighted loans=substandard*20\%+ doubtful*50\%+ estimated losses*100\%
* Loss risk-weighted loan ratio $=$ loss risk-weighted loans /(core capital+ allowance)

Allowance for Credit Losses

| In Billions of Korean Won | 1999 | $1998^{* *}$ |
| :--- | ---: | :---: |
| Bank Accounts | 705.0 | 452.8 |
| Trust Accounts | 327.2 | 314.1 |
| Total | $\mathbf{1 , 0 3 2 . 2}$ | $\mathbf{7 6 6 . 9}$ |

* Allowances in 1999 include W4.4 billion of allowance for unit money trust, W49.9 billion of allowances for possible losses of acceptances and guarantees, W72.3 billion of allowances for corporate bonds \& undecided acceptances and guarantees, which are not included in the FLC criteria
** Based on the combined financial statements


## Management Discussion \& Analysis

The Daewoo Group is having significant financial difficulties as a result of its high debt. As of December 31, 1999, the Bank's total credits to the Daewoo Group companies was W897.3 billion or $3.4 \%$ of the Bank's total credits. As of the same date, the Bank provided allowances for credit losses in the amount of W375.2 billion or $41.8 \%$ of the total credits to the Daewoo Group outstanding as of that date. With respect to Daewoo Group's unsecured total credits, the Bank provided on average $52.2 \%$ allowances, more than the minimum allowance levels for such total credits prescribed by the FSC.

Credits to Daewoo Group Companies and Allowances for Credit Losses

Collate- Guarant-

| In Billions of Korean Won | Total | Unsecured ralized | eed |  |
| :--- | :---: | :---: | :---: | :---: |
| Total credits | 897.3 | 673.1 | 106.0 | 118.2 |
| Allowances | 375.2 | 351.6 | 21.2 | 2.4 |
| Allowance ratios(\%) | 41.81 | 52.24 | 20.00 | 2.00 |

*Exclude W60.5 billion of total credits from the specified money trust accounts and W11.7 billion of present value discounts in respect of credits in workout
*Individual loss ratios were applied to Daewoo Group companies for their non-collateralized credits and $90 \%$ loss ratio was applied for Daewoo Corp's allowance for non-collateralized credits

Total loans based on FLC criteria amounted to W26,681.1 billion as of December 31, 1999. Loans made to large corporations totaled W13,739.1 billion, and accounted for $51.5 \%$ of total loans. Loans made to SMEs and household loans accounted for $31.3 \%$ and $17.2 \%$ of total loans, respectively, at the end of 1999.


## Securities Investment

Securities increased by W2,741.6 billion or $39.4 \%$ to W9,708.2 billion at the end of 1999 compared to 1998, as a result of increases in both trading and investment securities. Investment securities increased by W2,444.8 billion or $36.7 \%$ to $\mathrm{W} 9,099.3$ billion as of December 31 , 1999, primarily due to the increased holdings of corporate bonds by W900.2 billion, the Government and public bonds by W964.9 billion and bonds issued by financial institutions by W889.6 billion. These increases were primarily due to the Bank's intention to increase relatively less risky assets to further improve its capital adequacy.

As of December 31, 1999, total investment in securities represented $30.0 \%$ of total assets in the Bank Accounts, compared to $28.4 \%$ of total assets as of December 31, 1998. As of December 31, 1999, corporate bonds constituted $41.3 \%$ of all securities held in the Bank Accounts, finance debentures constituted $26.7 \%$, national and local government bonds constituted $18.8 \%$, stocks constituted $5.4 \%$, securities in foreign currencies constituted $3.8 \%$ and beneficiary certificates constituted $3.7 \%$ of the securities in the Bank Accounts. In making securities investments, the Bank's principal objectives are to maintain the stability and diversification of the Bank's assets and match the maturity of its funding and investments.

## Securities Investment Portfolio

| In Billions of Korean Won | 1999 | $1998^{*}$ |
| :--- | ---: | ---: |
| Won Currency | $\mathbf{9 , 3 3 7 . 5}$ | $\mathbf{6 , 7 0 5 . 3}$ |
| Corporate bonds | $4,010.0$ | $3,109.8$ |
| Financial debentures* | $2,593.8$ | $1,704.2$ |
| Government related bonds | $1,821.7$ | 856.8 |
| Stocks | 522.3 | 127.3 |
| Others | 389.7 | 907.2 |
| Foreign Currencies | $\mathbf{3 7 0 . 7}$ | $\mathbf{2 6 1 . 2}$ |
| Onshore | 368.0 | 248.2 |
| Offshore | 2.7 | 13.0 |
| Total | $\mathbf{9 , 7 0 8 . 2}$ | $\mathbf{6 , 9 6 6 . 5}$ |

[^0]
## Management Discussion \& Analysis

## Deposits

The Bank's principal source of funding is customer deposits, including demand deposits, time and savings deposits, mutual installments, certificates of deposits and deposits in foreign currencies. The Bank's total deposits as of December 31,1999 increased $50.8 \%$ to W23,019.7 billion compared to 1998. Such increase was due to a $73.8 \%$ or W8,764.7 billion increase in deposits in Korean Won to W20,643.9 billion, partially offset by decreases in deposits in foreign currencies and certificates of deposits. The increase in deposits in Korean Won was primarily due to the prevailing uncertain economic environment that made people prefer low risk investments and the inflow of funds from investment trust companies as they experienced financial problems. Deposits in foreign currencies decreased in 1999, primarily as a result of a general decline in Korean companies' foreign currency deposits as foreign exchange liquidity became less of a concern in 1999 compared to 1998.

As of December 31, 1999, deposits constituted $71.1 \%$ of the total funding sources of the Bank Accounts, of which deposits in Korean Won accounted for 63.8\%. Of Won currency deposits, time and savings deposits increased W8,768.7 billion or $86.0 \%$ to W18,966.3 billion. Specifically, time deposits jumped by W5,403.0 billion at year-end 1999 due to the strong sales performance of the Bank's new products.

| Deposits |  |  |
| :--- | ---: | ---: |
| In Billions of Korean Won | 1999 | $1998^{*}$ |
| Won Currency | $\mathbf{2 0 , 6 4 3 . 9}$ | $\mathbf{1 1 , 8 7 9 . 2}$ |
| $\quad 1,151.9$ | 930.5 |  |
| Demand deposits | $18,966.3$ | $10,197.6$ |
| Time and savings deposits | 525.7 | 751.1 |
| Mutual installment received |  |  |
|  | $\mathbf{5 3 2 . 4}$ | $\mathbf{1 , 1 0 9 . 4}$ |
| Foreign Currencies | 80.1 | 89.9 |
| $\quad$ Demand deposits | 452.3 | $1,019.5$ |
| $\quad$ Time and savings deposits |  |  |
|  | $\mathbf{1 , 8 4 3 . 4}$ | $2,279.5$ |
| Certificates of deposits | $\mathbf{2 3 , 0 1 9 . 7}$ | $\mathbf{1 5 , 2 6 8 . 1}$ |

*Based on the combined financial statements

## Borrowings

The Bank's borrowings at the end of 1999 showed an increase of $1.4 \%$ to $W 5,064.5$ billion over 1998. The increase was primarily attributable to a $45.0 \%$ increase in borrowings in foreign currencies to W1,779.1 billion and was also offset by a $47.3 \%$ or W373.0 billion decrease in due to the BOK in foreign currencies as well as decreases in call money and borrowings in Korean Won. The decrease in borrowings in Korean Won was primarily the result of the Bank's efforts to procure more of its funds from lower cost sources such as deposits.

Most of the Bank's borrowings in Korean Won are from the BOK and other banks and have historically been rolled over upon maturity. Most of the Bank's borrowings in foreign currencies are in U.S. dollars and Japanese Yen and have maturities of less than three years.

## Borrowings

| In Billions of Korean Won | 1999 | $1998^{*}$ |
| :--- | ---: | ---: |
| Won currency | $1,025.5$ | $1,090.3$ |
| Foreign currencies | $1,779.1$ | $1,227.1$ |
| $\quad$ Bonds sold under repurchase |  |  |
| $\quad 1,040.0$ | $1,086.5$ |  |
| $\quad$ agreements | 681.5 | 378.6 |
| Bills sold |  |  |
| Due to the Bank of Korea | 415.6 | 788.6 |
| $\quad$ in foreign currency | 122.8 | 424.0 |
| $\quad$ Call money | $\mathbf{5 , 0 6 4 . 5}$ | $\mathbf{4 , 9 9 5 . 1}$ |
| Total |  |  |

*Based on the combined financial statements

## Capital Adequacy

The FSC introduced risk-adjusted capital adequacy standards in consideration of the international guidelines set by BIS with full effect commencing as of December 31, 1995. Under these FSC guidelines, all banks in Korea are required to maintain a capital adequacy ratio (Tier 1 and Tier 2 capital) of at least $8 \%$ of risk-weighted assets based on consolidated financial statements. As of December 31, 1999, the Bank's capital adequacy ratio was $12.33 \%$ based on the consolidated financial statements. The Bank aims to maintain the ratio above $12 \%$.

## Management Discussion \& Analysis

Total risk-adjusted capital was W2,562.6 billion at year-end 1999. Of total risk adjusted capital, Tier 1 capital and Tier 2 capital were W1,868.4 billion and W735.5 billion, respectively. The Bank's total risk-weighted assets were W20,778.8 billion, up W9,834.3 billion or $89.9 \%$ from W10,944.5 billion at the 1998 year-end. The ratio of riskweighted assets to total assets was $64.2 \%$ at the end of the previous year.

BIS Capital Ratio

| In Billions of Korean Won | 1999* | 1998** |
| :---: | :---: | :---: |
| Tier 1 capital | 1,868.4 | 864.8 |
| Capital stock | 1,023.6 | 349.6 |
| Capital surplus | 339.7 | 169.1 |
| Retained earnings | 408.9 | 346.3 |
| Adjustment, etc | 96.2 | (0.2) |
| Tier 2 capital | 735.5 | 569.2 |
| Revaluation reserves | - | - |
| Allowance for loan losses | 99.9 | 136.8 |
| Subordinated debt | 635.6 | 432.4 |
| Capital contribution in non-consolidated subsidiaries | (41.3) | - |
| Total risk-adjusted capital | 2,562.6 | 1,434.0 |
| Total risk-weighted assets | 20,778.8 | 10,944.5 |
| Capital adequacy ratio(\%) |  |  |
| Tier 1 | 8.79 | 7.90 |
| Tier 2 | 3.54 | 5.20 |
| Tier 1 and Tier 2 | 12.33 | 13.10 |

* Based on consolidated financial statements
** Based on standalone financial statement of Hana Bank

Tier 1 capital increased mainly due to the following: Paid-in capital increase due to the Boram Merger and public offerings, the Government's capital contributions by purchasing preferred stocks of the Bank in connection with the Boram Merger and Chungchong P\&A, and improved net income for 1999.

On January 1, 1999, the Bank merged with Boram Bank. The Bank issued 8,761,981 shares in exchange for all of the issued and outstanding shares of Boram Bank. As a result, the paidin capital of the Bank increased W43.8 billion. On April 20, 1999, the payment date, the Bank issued its $31,475,194$ common shares (face value of $\mathrm{W} 5,000$ ) at $\mathrm{W} 7,300$ per share. As a result, paid-in capital increased W157.4 billion and Tier 1
capital increased W229.8 billion in 1999.

In connection with Chungchong P\&A and the Boram Merger, the Government made capital contributions of W472.8 billion by purchasing non-voting preferred stocks of the Bank. In return for the Government's capital contributions, the Bank received KDIC bonds. On January 27, 2000, the Bank purchased 27,479,000 Merger Preferred Shares in exchange for the corresponding amount of KDIC bonds. Dividend rates for P\&A preferred shares and the Merger preferred shares are $1 \%$ and $2 \%$, respectively. All of the remaining $67,081,000$ preferred shares are scheduled to be redeemed according to the redemption schedule.

Capital increase from the Bank's operations, the balance after subtracting the expected dividend of W52.1 billion from net income of W144.3 billion, was W92.2 billion.

In 2000, the Bank and Allianz AG will enter into a strategic alliance. Allianz AG will invest in the Bank by purchasing 14.2 million shares.

| 12 - | Tier 2 <br> Tier 1 | Total 13.10\% | Total 12.33\% |
| :---: | :---: | :---: | :---: |
|  |  | 5.20\% | 3.54\% |
| 9 - |  |  | 8.79\% |
| 6 - |  | 7.90\% |  |
| 3 - |  |  |  |
|  |  | $9:$ | 59 |
| Capital Adequacy Ratio (\%) |  |  |  |

## Liquidity

The purpose of liquidity management is to provide the Bank with available funds to meet its present and future financial obligations and to take advantage of appropriate market opportunities as they arise. The Bank has several sources of liquidity and manages its liquidity through Euro-currency and

## Management Discussion \& Analysis

| Liquidity Ratio |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Assets | Liabilities | Gap | \% of total assets |

Maturity Gap

| In Billions of Korean Won | Assets | Liabilities | GapLiquidity gap <br> \% of total assets |  |
| :--- | ---: | ---: | ---: | ---: |
| Won Currency | $\mathbf{2 9 , 4 3 1 . 1}$ | $\mathbf{2 9 , 3 8 0 . 9}$ | $\mathbf{5 0 . 2}$ | $\mathbf{0 . 2}$ |
| Due in 3 months or less | $10,002.3$ | $13,618.0$ | $(3,615.7)$ | -12.3 |
| Due between 3 months and 6 months | $4,247.1$ | $4,622.5$ | $(375.4)$ | -1.3 |
| Due between 6 months and 1 year | $5,988.9$ | $4,242.2$ | $1,746.7$ | 5.9 |
| Due between 1 year and 3 years | $3,820.7$ | $1,794.1$ | $2,026.6$ | 6.9 |
| Due after 3 years | $5,372.1$ | $5,104.1$ | 268.0 | 0.9 |
|  |  |  |  |  |
| Foreign Currencies | $\mathbf{2 , 9 4 7 . 4}$ | $\mathbf{2 , 9 9 7 . 7}$ | $\mathbf{( 5 0 . 3 )}$ | $\mathbf{- 1 . 7}$ |
| $\quad$ Due in 3 months or less | $1,674.6$ | $1,230.4$ | 444.2 | 15.1 |
| Due between 3 months and 6 months | 302.3 | 607.3 | $(305.0)$ | -10.3 |
| Due between 6 months and 1 year | 147.8 | 439.3 | $(291.5)$ | -9.9 |
| Due between 1 year and 3 years | 378.9 | 460.7 | $(81.8)$ | -2.8 |
| Due after 3 years | 443.8 | 260.0 | 183.8 | 6.2 |

Asian-currency markets. The Bank seeks to minimize its Won-currency liquidity risks by closely managing its liquidity position on a daily basis and restricting the amount of cash at any given time which is not invested in interest earning deposits or money market instruments.

The Bank conducts a monthly analysis of its assets and liabilities according to their maturity structure and calculates the monthly liquidity gap ratio which is used as a measure of liquidity risk management. The Bank makes efforts to ensure that such monthly liquidity gap does not exceed the limit set by the Bank's Risk Committee.

## Trust Accounts

Under Korean law, assets accepted in trust by a bank are segregated from other assets of the bank and are not available to satisfy the claims of the depositors or other creditors of the bank. Accordingly, trust accounts are accounted for and reported separately from the bank accounts. The Bank is permitted, however, to lend funds from its trust accounts to its bank accounts and to pay interest thereon to the trust accounts. The Bank generally lends temporary surplus funds from its trust accounts to its bank accounts to earn interest.

## Management Discussion \& Analysis

Interest Gap

| In Billions of Korean Won | Assets | Liabilities | Gap | Liquidity gap <br> \% of total assets |
| :--- | ---: | ---: | ---: | ---: |
| Won Currency | $\mathbf{2 6 , 3 4 9 . 9}$ | $\mathbf{2 5 , 1 9 3 . 6}$ | $\mathbf{1 , 1 5 6 . 3}$ | $\mathbf{4 . 4}$ |
| Due in 3 months or less | $12,082.3$ | $13,430.2$ | $(1,347.9)$ | -5.1 |
| Due between 3 months and 6 months | $3,409.5$ | $4,070.5$ | $(661.0)$ | -2.5 |
| Due between 6 months and 1 year | $4,658.5$ | $3,390.0$ | $1,268.5$ | 4.8 |
| Due between 1 year and 3 years | $3,345.8$ | $1,792.6$ | $1,553.2$ | 5.9 |
| Due after 3 years | $2,853.8$ | $2,510.3$ | 343.5 | 1.3 |
|  |  |  |  |  |
| Foreign Currencies | $\mathbf{3 , 0 4 7 . 5}$ | $\mathbf{2 , 8 3 5 . 6}$ | $\mathbf{2 1 1 . 9}$ | $\mathbf{6 . 9}$ |
| Due in 3 months or less | $2,235.5$ | $1,639.7$ | 595.8 | 19.6 |
| Due between 3 months and 6 months | 639.4 | 992.4 | $(353.0)$ | -11.6 |
| Due between 6 months and 1 year | 45.0 | 199.9 | $(154.9)$ | -5.1 |
| Due between 1 year and 3 years | 5.1 | 3.6 | 1.5 | 0.0 |
| Due after 3 years | 122.5 | - | 122.5 | 4.0 |

Total securities of the Bank decreased W2,313.0 billion or $18 \%$ from W12,821.2 billion at year-end 1998 to W10,508.2 billion at year-end 1999. Dividends of trust profit to beneficiaries were W2,038.9 billion at the 1999 year-end, compared to W2,568.6 billion at its 1998 level. The decrease in the dividends of trust profit was largely attributable to the decrease in the amount of funds held in trust. Money trust at December 31, 1999 amounted to W12,145.6 billion, down W5,108.2 billion or $29.6 \%$ from W17,253.8 billion at December 31, 1998.

The Bank set aside W327.2 billion for reserve for possible loan losses at the 1999 year end. The provision for possible Ioan losses was W109.3 billion.

Due to the prevailing uncertain economic environment, people preferred low risk investments. As a result, the domestic trust business slowed down during 1999. At

December 31, 1999, the Bank's outstanding assets in trust accounts were W15,406.3 billion, down W4,328.1 billion or $21.9 \%$ from W19,734.4 billion at the end of 1998. Of total assets in trust accounts, loans totaled W3,395.6 billion at year-end 1999, and accounted for $22.0 \%$ of total assets. At year-end 1998, total loans were W4,206.7 billion and accounted for $21.3 \%$ of total loans. Securities and other assets accounted for $68.2 \%$ and $9.8 \%$ of total assets, respectively, at December 31, 1999. Comparable figures at December 31, 1998 were $65.0 \%$ and $13.7 \%$, respectively.

Total revenues from the trust business decreased to W2,869.1 billion in 1999 from W3,277.4 billion in 1998. The decrease in total revenues was largely due to interest income, which decreased W918.1 billion from its 1998 level. Meanwhile, gains on securities increased W786.9 billion from W187.6 billion to W974.5 billion at the end of 1999.

## Report of Independent Accountants

## Samil Accounting Corporation

## Prictaviehoustapere

Samil Accounting Corporation

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## To the Board of Directors and Shareholders of Hana Bank

We have audited the accompanying balance sheet of Hana Bank ('the Bank") as of December 31, 1999, and the related statements of income, appropriations of retained earnings and cash flows for the year then ended. These financial statements are the responsibility of the Bank's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the Republic of Korea. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Hana Bank as of December 31, 1999, and the results of its operations, the changes in its retained earnings, and its cash flows for the year then ended in accordance with financial accounting standards generally accepted in the Republic of Korea

As discussed in note 2 to the financial statements, during 1999, the Bank changed its method of accounting and presentation for certain items in accordance with revised financial accounting standards. The accounting changes include accounting treatment for the valuation of securities, valuation of troubled debt restructurings, reserve for possible losses on acceptances and guarantees, deferred taxes, prior period adjustments, and stock issuance costs. In addition, the financial statements for the year ended December 31, 1998 are not presented herein for comparative purposes pursuant to the addendum to the revised financial accounting standards.

As discussed in note 2 to the financial statements, during 1999, the Bank changed its method used in calculating the allowance for possible Ioan losses of corporate loans. The new method reflects the borrowers' future debt service capacity ("Forward Looking Criteria (FLC)"). As discussed in note 26 to the financial statements, on January 1, 1999, the Bank merged with Boram Bank, whose business is similar to that of Hana Bank. The Bank issued 8,761,986 shares of common stock in exchange for all of the issued and outstanding shares of Boram Bank. The exchange rate was 0.2549 share and 0.1485 share of the Bank's common stock for each share of Boram Bank's common stock and preferred stock, respectively.

As discussed in note 6 to the financial statements, in 1999, the Bank, as a result of a merger with Boram Bank, acquired the stocks of Hana Securities, Hana Mutual \& Savings, and Hana Risjad Finance, which are the former subsidiaries of Boram Bank.

As discussed in note 6 to the financial statements, during 1999, the Bank purchased 4,263,590 shares ( $22.61 \%$ of outstanding common stocks) of Korea Merchant Banking Corporation, resulting in a gain on equity method of W23,547 million. Furthermore, the Bank sold all of its investments in Hana Mutual \& Savings, resulting in a gain on disposition of W4,675 million. In addition, the liquidation of Hand Finance, the Bank's former subsidiary, on September 21, 1999, resulted in a loss on disposition of investment securities of W1,725 million.

Without qualifying our opinion, we draw attention to Note 14 to the financial statements. The operations of the Bank have been significantly affected, and may continue to be affected for the foreseeable future, by the general adverse economic conditions in the Republic of Korea and in the Asia Pacific region. Under these adverse economic conditions, certain customers of the Bank, including Daewoo Group companies, have been or are in the process of restructuring loans with their creditor banks. As discussed in the note 7 to the financial statements, the Bank provided loans of W566,331 million (related present value discounts and allowance for possible loan losses are W12,868 million and W63,417 million, respectively) to companies under restructuring and W676,433 million (related present value discounts and allowance for possible loan losses are W11,722 million and W310,514 million, respectively) to Daewoo Group companies, as of December 31, 1999. Actual results of the credit loss from the loans to the customers could differ from the allowance reserved. The ultimate effect of these significant uncertainties on the financial position of the Bank as of the balance sheet date cannot presently be determined and accordingly, no adjustments have been made in the accompanying financial statements related to such uncertainties other than those adjustments disclosed in these financial statements.

The amounts expressed in U.S. Dollars are provided solely for the convenience of the reader and have been translated on the basis set forth in note 3 to the financial statements.

The accompanying financial statements are not intended to present the financial position, results of operations and cash flows in accordance with accounting principles and practices generally accepted in countries and jurisdictions other than Korea. The standards, procedures and practices used to audit such financial statements are those generally accepted and applied in Korea.


Seoul, Korea
January 21, 2000

## 

December 31, 1999

In Millions of Korean Won In Thousands of U.S.Dollars(Note 3)

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## ASSETS

Cash and due from banks (Note 4) Trading securities (Note 5) Investment securities (Note 6)
Loans (Note 7)
(Allowance for possible loan losses)
(Present value discounts)
Premises and equipment (Note 8)
(Accumulated depreciation)
Intangible assets (Note 8)
Guarantee deposits
Accounts receivable
Accrued income
Prepaid expenses
Deferred income tax assets (Note 19)
Other
Total assets

LIABILITIES AND SHAREHOLDERS' EQUITY
Deposits (Note 9)
Call money
Borrowings (Note 10)
Bonds sold on repurchase agreements
Bills sold
Due to Bank of Korea in foreign currencies
Debentures (Note 11)
Reserve for possible losses on acceptances and guarantees (Note 12)
Due to trust accounts
Unearned income
Accrued expenses
Other

## Total liabilities

| W 23,019,724 | $\$ 20,097,541$ |
| ---: | ---: |
| 122,735 | 107,155 |
| $2,804,664$ | $2,448,632$ |
| $1,040,013$ | 907,991 |
| 681,504 | 594,993 |
| 415,537 | 362,788 |
| 920,411 | 803,572 |
|  |  |
| 49,914 | 43,578 |
| 372,323 | 325,059 |
| 104,862 | 91,550 |
| 715,197 | 624,408 |
| 366,093 | 319,620 |
| $\mathbf{3 0 , 6 1 2 , 9 7 7}$ | $\mathbf{2 6 , 7 2 6 , 8 8 7}$ |

Commitments and contingencies (Note 13)
Common stock, par value: W5,000,
authorized: 500 million shares, issued and
$\begin{array}{lll}\text { outstanding: } 110,163,180 \text { shares (Note 14) } & \text { 480,894 }\end{array}$
Preferred stock, par value: W5,000,
non-cumulative, non-participating preferred stock authorized:
250 million shares, issued and
outstanding: 94,560,000 shares (Note 14) 412,782
Capital surplus (Note 15)
345,784 301,889

Retained earnings (Note 16) 359,909
Capital adjustments
Total shareholders' equity
Total liabilities and shareholders' equity

| $(16,080)$ | $(14,039)$ |
| ---: | ---: |
| $\mathbf{1 , 7 6 5 , 5 5 9}$ | $\mathbf{1 , 5 4 1 , 4 3 5}$ |
| $\mathbf{W 3 2 , 3 7 8 , 5 3 6}$ | $\mathbf{\$ 2 8 , 2 6 8 , 3 2 2}$ |

[^1]
# Non-Consolidated Income Statement (Bankingaccumts) 

for the year ended December 31, 1999

| Revenue |  |  |
| :---: | :---: | :---: |
| Interest income: |  |  |
| Interest on due from banks | W 184,889 | \$ 161,418 |
| Interest on securities | 692,280 | 604,400 |
| Interest on loans | 1,369,824 | 1,195,935 |
| Other | 29,647 | 25,884 |
|  | 2,276,640 | 1,987,637 |
| Commission income | 106,151 | 92,676 |
| Other operating income: |  |  |
| Gain on disposition of trading securities | 65,428 | 57,122 |
| Gain on valuation of trading securities | 5,488 | 4,792 |
| Dividends on securities | 3,269 | 2,854 |
| Gain on foreign currency trading | 79,481 | 69,392 |
| Fees from trust accounts | 171,562 | 149,783 |
| Other | 20,600 | 17,985 |
|  | 345,828 | 301,928 |
| Non-operating income (Note 18) | 182,665 | 159,477 |
| Total revenue | 2,911,284 | 2,541,718 |
| Expenses |  |  |
| Interest expenses: |  |  |
| Interest on deposits | 1,269,896 | 1,108,692 |
| Interest on borrowings | 351,757 | 307,104 |
| Interest on debentures | 87,253 | 76,177 |
| Other | 44,783 | 39,098 |
|  | 1,753,689 | 1,531,071 |
| Commission expenses | 25,771 | 22,500 |
| Other operating expenses: |  |  |
| Loss on disposition of trading securities | 17,428 | 15,216 |
| Loss on valuation of trading securities | 6,772 | 5,912 |
| Loss on foreign currency trading | 52,951 | 46,229 |
| Bad debt expense | 406,460 | 354,863 |
| Other | 85,622 | 74,753 |
|  | 569,233 | 496,973 |
| General and administrative expenses (Note 17) | 298,976 | 261,023 |
| Non-operating expenses (Note 18) | 51,382 | 44,860 |
| Total expense | 2,699,051 | 2,356,427 |
| Income before income taxes | 212,233 | 185,291 |
| Income tax expenses (Note 19) | 67,911 | 59,290 |
| Net income (Note 20) |  |  |
| (Ordinary income per share and earnings per share: W1,353 Diluted ordinary income per share and Diluted earnings per share: W736) | W 144,322 | \$ 126,001 |

[^2]Financial
Statements

# Non-Consolidated Statement of Appropriations of Retained Earnings 

for the year ended December 31, 1999
Date of Appropriation: March 20, 2000

## Unappropriated retained earnings at end of year:

| Carried over from prior year | W | 143 |
| :--- | ---: | ---: |
| Cumulative effect from accounting changes (Note 16) | $(63,499)$ | $\$ 125$ |
| Gain on prior period adjustments, net (Note 16) | 1,024 | $(55,438)$ |
| Net income | 144,322 | 895 |
|  | 81,990 | 126,001 |

## Appropriations:

| Legal reserve | 14,500 | 12,659 |
| :--- | ---: | ---: |
| Reserve for business rationalization | 63 | 55 |
| Reserve for future dividends | 9,000 | 7,858 |
| General purpose contingency reserve | 6,200 | 5,413 |
| Cash dividends |  |  |

( $8 \%$ for common stock and $1 \%$ or $2 \%$

| for preferred stock ) | 52,088 | 45,476 |
| :--- | :--- | :--- |

# Non-Consolidated Statement of 

Cash Flows (baming gecounts)
for the year ended December 31, 1999

| Cash provided from operating activities: |  |  |
| :---: | :---: | :---: |
| Net income | W144,322 | \$126,001 |
| Items not affecting operating cash flows: |  |  |
| Depreciation and amortization | 32,292 | 28,193 |
| Provision for possible loan losses | 406,460 | 354,863 |
| Provision for severance benefits | 8,563 | 7,476 |
| Unrealized gain on securities, net | $(52,318)$ | $(45,677)$ |
| Gain on securities transactions, net | $(113,840)$ | $(99,389)$ |
| Reversal of reserve for possible losses on acceptances |  |  |
| Payment of retirement benefits | $(1,179)$ | $(1,029)$ |
| Gain on sales of loans, net | $(9,347)$ | $(8,161)$ |
| Changes in accrual basis accounts, net | 595,682 | 520,065 |
| Other | $(1,105)$ | (964) |
|  | W998,819 | \$872,027 |

The accompanying notes are an integral part of these statements.
Continued;

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# Non-Consolidated Statement of  <br> for the year ended December 31, 1999 

## Cash provided by investing activities:

| Increase in marketable securities | W $(232,523)$ | $\$(203,006)$ |
| :--- | ---: | ---: |
| Increase in investment securities | $(54,179)$ | $(47,301)$ |
| Increase in premises and equipment | $(143,263)$ | $(125,077)$ |
| Decrease in intangible assets | 6,188 | 5,402 |
| Decrease in leasehold deposits | 8,706 | 7,601 |
| Decrease in accounts receivables | 85,391 | 74,551 |
| Cash inflows from business combination | 492,592 | 430,061 |
| Other | 16 | 14 |

Cash used in financing activities:

| Increase in borrowings | 487,252 | 425,399 |
| :---: | :---: | :---: |
| Increase in bills sold | 302,859 | 264,413 |
| Decrease in debentures | $(20,337)$ | $(17,755)$ |
| Increase in foreign exchanges payable | 13,403 | 11,702 |
| Issuance of new stock for cash | 228,424 | 199,427 |
| Decrease in bonds sold under repurchase agreements | $(46,464)$ | $(40,565)$ |
| Decrease in due to Bank of Korea in foreign currencies | $(373,049)$ | $(325,693)$ |
| Decrease in call money | $(301,219)$ | $(262,982)$ |
| Decrease in due to trust accounts | $(275,212)$ | $(240,276)$ |
| Decrease in accounts payable | $(101,754)$ | $(88,837)$ |
| Cash dividends | $(27,955)$ | $(24,406)$ |
| Other | 1,187 | 1,036 |
|  | $(112,865)$ | $(98,537)$ |
| Net increase in cash | 1,048,882 | 915,735 |
| Cash and cash equivalents at beginning of the year | 2,665,594 | 2,327,216 |
| Cash and cash equivalents at end of the year | W3,714,476 | \$3,242,951 |
| Cash | W 980,260 | \$ 855,823 |
| Foreign currencies | 24,220 | 21,146 |
| Due from Banks | 2,468,740 | 2,155,352 |
| Due from Banks in foreign currencies | 241,256 | 210,630 |

The accompanying notes are an integral part of these statements.

## Non-Consolidated Balance Sheet (Trustaccounts)

December 31, 1999

| ASSETS |  |  |
| :---: | :---: | :---: |
| Loans: |  |  |
| Loans collateralized by real estate | W 936,336 | \$ 817,475 |
| Loans collateralized by other than real estate | 184,811 | 161,350 |
| Uncollateralized loans | 2,274,442 | 1,985,719 |
|  | 3,395,589 | 2,964,544 |
| Call loans | 577,200 | 503,929 |
| Securities: |  |  |
| Government and public bonds | 810,990 | 708,041 |
| Debentures issued by financial institutions | 660,601 | 576,742 |
| Corporate bonds | 3,693,787 | 3,224,888 |
| Stocks | 1,020,149 | 890,649 |
| Bills purchased | 3,150,017 | 2,750,146 |
| Other securities | 1,172,695 | 1,023,830 |
|  | 10,508,239 | 9,174,296 |
| Trusted money receivables | 50,302 | 43,917 |
| Cash and due from banks | 45,390 | 39,628 |
| Accrued income | 457,195 | 399,158 |
| Due from banking accounts | 372,323 | 325,059 |
| Other | 22 | 19 |
|  | W15,406,260 | \$13,450,550 |
| LIABILITIES |  |  |
| Money trusts |  |  |
| Installment money trusts | W 1,169,241 | \$ 1,020,815 |
| Household money trusts | 1,051,762 | 918,248 |
| Development money trusts | 3,136,132 | 2,738,023 |
| New installment money trusts | 2,503,596 | 2,185,783 |
| Specified money trusts | 2,115,904 | 1,847,306 |
| Other | 2,168,927 | 1,893,598 |
|  | 12,145,562 | 10,603,773 |
| Security management trusts | 201,050 | 175,528 |
| Money receivable trusts | 50,499 | 44,089 |
| Security investment trusts | 1,225,308 | 1,069,765 |
| Unearned income | 52,540 | 45,870 |
| Accrued trust fees payable | 21,207 | 18,515 |
| Accrued trust dividends payable | 1,334,951 | 1,165,489 |
| Reserve for trust losses | 2,491 | 2,175 |
| Reserve for possible loan losses | 327,185 | 285,651 |
| Other | 45,467 | 39,695 |
|  | W15,406,260 | \$13,450,550 |

The accompanying notes are an integral part of these statements.

# Non-Consolidated <br> Statement of Operations (Trust Accounts) <br> for the year ended December 31, 1999 

## Revenue

Interest income:

| Interest on loans | W | 378,922 |
| :--- | ---: | ---: |
| Interest on call loans | 25,680 | $\$ 30,821$ |
| Interest and dividends on securities | $1,366,824$ | 22,420 |
| Interest on trusted money receivables | 408 | $1,193,316$ |
| Interest on due from banking accounts | 13,992 | 357 |
| Other | 1,469 | 12,215 |
|  | $1,787,295$ | 1,283 |
|  |  | $1,560,412$ |

Gain on securities

| 974,473 | 850,771 |
| ---: | ---: |
| 107,320 | 93,696 |
| $\mathbf{2 , 8 6 9 , 0 8 8}$ | $\mathbf{2 , 5 0 4 , 8 7 9}$ |

Expenses

| Trust fees to the bank | 171,562 | 149,783 |
| :--- | ---: | ---: |
| Commissions paid | 5,564 | 4,858 |
| Loss on securities | 434,405 | 379,261 |
| Provision for possible loan losses | 109,291 | 95,417 |
| Other | 109,382 | 95,497 |
|  | $\mathbf{8 3 0 , 2 0 4}$ | $\mathbf{7 2 4 , 8 1 6}$ |
|  | $\mathbf{W 2 , 0 3 8 , 8 8 4}$ | $\mathbf{\$ 1 , 7 8 0 , 0 6 3}$ |

[^3]
# Non-Consolidated <br> Statement of Cash Flows (ruvstaccounss) $^{\text {I }}$ <br> for the year ended December 31, 1999 

## Cash used in operating activities:

| Changes in accrual basis accounts, net | W(4,007,893) | $\$(3,499,121)$ |
| :--- | ---: | ---: |
| Transferred from reserve for trust losses | $(6,752)$ | $(5,895)$ |
| Provision for possible loan losses | 108,638 | 94,847 |
| Unrealized gain on securities, net | $(60,760)$ | $(53,047)$ |
| Gain on securities transactions, net | $(479,309)$ | $(418,464)$ |
| Other | 71,844 | 62,724 |
|  | $(4,374,232)$ | $(3,818,956)$ |

## Cash provided from investing activities:

| Decrease in securities | $3,895,027$ | $3,400,582$ |
| :--- | ---: | ---: |
| Decrease in trusted money receivables | 4,872 | 4,254 |
| Cash inflow from business combination | 510,183 | 445,419 |
| Increase in accounts receivable | 933 | 814 |
|  | $4,411,015$ | $3,851,069$ |

## Cash used in financing activities:

| Decrease in borrowings |  | $(21,695)$ | $(18,941)$ |
| :--- | ---: | ---: | ---: |
| Decrease in accounts payable | $(1,369)$ | $(1,195)$ |  |
|  |  | $(23,064)$ | $(20,136)$ |
| Net increase in cash | $\mathbf{1 3 , 7 1 9}$ | $\mathbf{1 1 , 9 7 7}$ |  |
| Cash and cash equivalents at beginning of the year | $\mathbf{4 0 3 , 9 9 4}$ | $\mathbf{3 5 2 , 7 1 0}$ |  |
| Cash and cash equivalents at end of the year | W | $\mathbf{4 1 7 , 7 1 3}$ | $\mathbf{3 6 4 , 6 8 7}$ |
| Cash and due from banks | W | 45,390 | $\$ 39,628$ |
| $\quad$ Due from Banking accounts |  | 372,323 | 325,059 |

The accompanying notes are an integral part of these statements.

# Non-Consolidated Notes to Financial Statements 

December 31, 1999

Financial Statements

1. The Bank:

Hana Bank ("the Bank") was incorporated in 1971 as Korea Investment and Finance Corporation under the Commercial Code of the Republic of Korea to provide financing services as a financial intermediary. On September 20, 1972, the Bank was granted approval by the Ministry of Finance (presently the Ministry of Finance and Economy) to operate under the short-term Financing Business Law.

On June 29, 1991, the Bank was granted approval by the Ministry of Finance (presently the Ministry of Finance and Economy) to engage in banking activities and the Bank's name was changed to Hana Bank. It became a nationwide commercial bank in July 1991.

On June 29, 1998, the Bank purchased certain assets and assumed most of the liabilities of Choong-Chung Bank by the order of the Financial Supervisory Commission (see note 25). In addition, the Bank completed the merger with Boram Bank as of January 1, 1999 (see note 26).

The Bank is engaged in the commercial banking business under the Banking Act, in the foreign exchange transaction business, in the trust business under the Trust Business Act and in other related businesses.

On June 5, 1972, the Bank listed its shares on the Korean Stock Exchange. On February 12, 1973, the Bank was registered as a foreign capital invested company under the Foreign Capital Inducement Law. The Bank's common stock and preferred stock outstanding on December 31, 1999 are W550,816 million and W472,800 million, respectively.

In accordance with its Article of Incorporation, the Bank is authorized to issue convertible bonds and bonds with stock warrants in amounts up to W200,000 million each. As of December 31, 1999, the Bank has issued convertible bonds of W84,360 million (see note 11).

## 2. Summary of Significant Accounting Policies:

The significant accounting policies followed by the Bank in the preparation of its financial statements are summarized below. The financial statements for the year ended December 31, 1998 are not presented herein for comparative purposes pursuant to the addendum to the revised financial accounting standards.

Basis of Financial Statement Presentation
The official accounting records of the Bank are maintained in Korean Won in accordance with the relevant laws and regulations of the Republic of Korea.

The Bank operates both a commercial banking business and a trust business in which the Bank, as a fiduciary, holds and manages the property of others. Under the Trust Business Act, the trust funds are accounted for and reported separately from the Bank's own commercial banking business.

For the convenience of the readers, the accompanying financial statements have been condensed, restructured and translated into English from the Bank's statutory Korean language financial statements. Such financial statements are not intended to present the financial position and results of operations in accordance with accounting principles and practices generally accepted in countries and jurisdictions other than the Republic of Korea.

The preparation of financial statements in conformity with financial accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Due to the inherent uncertainty involved in making estimates, actual results could differ from those estimates.

## Accounting Changes

During 1999, the Bank changed its method of accounting and presentation for certain items in accordance with revised financial accounting standards. The accounting changes include accounting treatment for the valuation of securities, valuation of troubled debt restructurings, reserve for possible losses of guarantees and acceptances, deferred taxes, prior period adjustments, and stock issuance costs.

The W63,499 million cumulative effect on assets and liabilities was deducted from beginning retained earnings or capital adjustments pursuant to the addendum to the revised financial accounting standards.

Recognition of Interest Income

Interest income on loans and investments is recognized on an accrual basis, while interest income on overdue and dishonored loans, except for those secured and guaranteed by financial institutions, is recognized on a cash basis. As of December 31, 1999, accrued interest income not recognized in the financial statements is W94, 831 million.

December 31, 1999

## Allowance for possible loan losses

During 1999, the Bank changed its method used in calculating the allowance for possible loan losses of corporate loans. The new method reflects the borrowers' future debt service capacity ("Forward Looking Criteria (FLC)"), rather than solely past performance. This credit rating model includes the financial and non-financial factors of borrowers. Provisions are determined by applying the following minimum percentages to the various credit ratings:

| Credit ratings | Loan classifications | Provision percentages |
| :---: | :---: | :---: |
| $1 \sim 8+$ | Normal | $0 \sim 1.2 \%$ |
| 8 | Precautionary | $2 \%$ |
| 9 | Substandard | $20 \%$ |
| $10+$ | Doubtful | $50 \%$ |
| 10 | Estimated loss | $100 \%$ |

Household and credit card loans are classified based on the number of delinquent periods, value of collateral, and reasonably estimated collectibility.

## Securities

In accordance with the revised financial accounting standards, the Bank changed its method of valuating and classifying of securities in the financial statements.
The valuation method for marketable bonds denominated in Won currency was changed from cost to market value. The equity method of accounting for unrealized gains on investment securities was changed from charging to shareholders' equity to recognizing as current income.

Marketable securities held for short-term capital gain purposes are classified as trading securities. Other securities are classified as investment securities.

## Trading securities

Trading securities are carried at their market values at balance sheet date. Unrealized gain and loss on trading securities are included in current operations.

## Investment securities

All investments in equity and debt securities are initially carried at cost, including incidental expenses. In the case of debt securities, cost includes the premium paid or discount received at the time of purchase. The following paragraphs describe the subsequent accounting for securities by the type of security.

Investments in marketable equity securities of non-controlled investees are carried at fair value. Temporary changes in fair value are accounted for in the capital adjustment account, a component of stockholders' equity. Declines in fair value which are anticipated to be permanent are recorded in current operations after eliminating any previously recorded capital adjustment for temporary changes. The amount of such loss recognized, for the year ended December 31, 1999, is W8,203 million. Subsequent recoveries or other future changes in fair value are recorded in the capital adjustment account.

Investments in non-marketable equity securities of non-controlled investees are carried at cost, except for declines in the Bank's proportionate ownership of the underlying book value of the investee which are anticipated to be permanent, which are recorded in current operations. Subsequent recoveries are also recorded in current operations up to the original cost of the investment.
Investments in equity securities of companies over which the Bank exerts significant control or influence (controlled investees) are recorded using the equity method of accounting. Differences between the initial purchase price and the Bank's initial proportionate ownership of the net book value of the investee are amortized less than 5 years using the straight-line method. Under the equity method, the Company records changes in its proportionate ownership of the book value of the investee as current operations, capital adjustments or adjustments to retained earnings, depending on the nature of the underlying change in book value of the investee.

Premiums and discounts on debt securities are amortized over the life of the debt using the effective interest method. Investments in debt securities which the Bank has the intent and ability to hold to maturity are generally carried at cost, adjusted for the amortization of discounts or premiums (amortized cost). Declines in the fair value of debt securities which are anticipated to be permanent are recorded in current operations. The amount of such loss recognized, for the year ended December 31, 1999, is W10,357 million. Subsequent recoveries are also recorded in current operations up to the amortized cost of the investment.

Other investments in debt securities are carried at fair value. Temporary differences between fair value and amortized cost are accounted for in the capital adjustment account. Declines in fair value which are anticipated to be permanent are recorded in current operations after eliminating any previously recorded capital adjustment for temporary changes. Subsequent recoveries or other future changes in fair value are recorded in the capital adjustment account.

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Financial Statements

## Premises and Equipment

Premises and equipment are recorded at cost. Routine maintenance and repairs are charged to expense as incurred. Expenditures which enhance the value or extend the useful life of the facilities involved are treated as additions to premises and equipment.

Depreciation is computed using the declining-balance method (the straight-line method for buildings purchased after January 1,1995 ) over the estimated useful lives of the assets as described below.

|  | Estimated Useful Life-years |
| :--- | :---: |
| Buildings, structures and auxiliary facilities | $6 \sim 60$ |
| Vehicles, furniture and fixtures | $3 \sim 20$ |
| Structures in leased offices used for business purposes | 5 |

## Intangible Assets

Trademarks and goodwill are stated at cost, net of accumulated amortization. Goodwill and trademarks are amortized using the straight-line method over five and ten years, respectively.

Present Value Discounts
In accordance with the revised financial accounting standards, if the present value of loan is different from book value due to the rescheduling of terms as agreed by the related parties (as in the case of court receivership, court mediation or workout), the present value of the loan is offset against the allowance for possible loan losses, if available, or charged to current expense.

The difference between book value and present value is recorded as 'present value discounts' in the balance sheet and amortized to current earnings over the related period using the effective interest rate method.

New Stock Issuance Costs and Debenture Issuance Costs
Pursuant to the revised financial accounting standards, new stock issuance costs and debenture issuance costs, which had been recorded as deferred charges until December 31, 1998, are deducted from paid-in capital in excess of par value and the amounts of debenture issuance, respectively. Debenture issuance costs are amortized as interest expense over the redemption term using the effective interest rate method.

## Foreign Currency Translation

Assets and liabilities denominated in foreign currencies are translated into Korean Won using the exchange rate of W1,145.4:US\$1 in effect as of balance sheet date, except for spot and forward exchange contracts which are valued at the rates specified in the contracts. Resulting translation gain and loss are charged to current operations.

Bonds Purchased Under Resale Agreements and Bonds Sold Under Repurchase Agreements
Bonds purchased under resale agreements and bonds sold under repurchase agreements are included in assets and liabilities in the accompanying balance sheet.

## Accrued Severance Benefits

Directors and employees with more than one year of service are entitled to receive a lump-sum payment upon termination of their employment with the Bank, based on their length of service and rate of pay at the time of termination. Accrued severance benefits represent the amounts to be paid if all eligible employees and directors were to terminate their employment as of the balance sheet date. Actual payments of severance benefits for the year ended December 31, 1999 were W1,179 million.

Reserve for Possible Losses on Acceptances and Guarantees
Pursuant to revised financial accounting standards, acceptances and guarantees outstanding do not appear on balance sheet, but are presented as off-balance sheet items in the notes to the financial statements.

The Bank provides a provision of $20 \%$ of guaranteed amounts for companies classified "substandard," $50 \%$ for "doubtful," and $100 \%$ for "estimated loss."

Income Tax Expenses
Pursuant to revised financial accounting standards generally accepted in the Republic of Korea, the Bank changed its method of accounting for income tax expenses from the current income tax method to the deferred tax method in 1999. In connection with such change, net income for the year ended December 31, 1999, is approximately W10,497 million less than that which would have been recorded under the previous method.

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Deferred taxes represent the tax effects of the different tax and financial account bases of assets and liabilities, and are recorded at enacted tax rates which are expected to be in effect when the temporary differences reverse. The provision for income taxes represents taxes currently payable for the year plus the change in the net deferred tax balance from the previous balance sheet date. Valuation allowances are established when necessary to reduce deferred tax assets to the amount expected to be realized.

Gain (Loss) on Prior Period Adjustments

Pursuant to the revised financial accounting standards generally accepted in the Republic of Korea, prior period adjustments are charged to retained earnings for the year ended December 31, 1999.

Derivative Financial Instruments
Derivative financial instruments include futures, forwards and swap contracts, and are principally linked to interest rates, foreign exchange rates or equity indices.

Derivative financial instruments entered into for trading purposes are valued at current market prices. Resulting unrealized valuation gains or losses are reflected in other revenues and expenses. Derivative financial instruments used for hedging purposes are accounted for in a manner consistent with the accounting treatment appropriate for the transactions hedged or associated with such contracts.
Such instruments are valued at fair value when the underlying transactions are valued at market, and resulting unrealized valuation gains or losses are recognized currently. The instruments are not marked to market when the underlying transactions are not required to be valued at market. The unrealized gains or losses on hedging transactions arising from different rates between derivatives and underlying transactions are amortized according to the term of the underlying transactions.

Translation of Financial Statements of Overseas Branches
Accounts and records of the overseas branches are maintained in foreign currencies. In translating financial statements of overseas branches, the Bank applied the appropriate rate of exchange at balance sheet date.

Stock Options
The difference between the exercise price and the market price of stock options granted to management of the Bank is charged to current operations by allocating among the exercise periods of the stock option.
3. United States Dollar Amounts:

The Bank operates primarily in Korean Won and its official accounting records are maintained in Korean Won. The U.S. Dollar amounts are provided herein as supplementary information solely for the convenience of the reader. All Won amounts are expressed in U.S. Dollars at the rate of $\mathrm{W} 1,145.4: U S \$ 1$, the base exchange rate on December 31, 1999. This presentation is not required by or in accordance with Korean or United States generally accepted accounting principles, and should not be constructed as a representation that the Won amounts shown could be converted in or settled in U.S. Dollars at this or any other rate.
4. Cash and Due from Banks:

Cash and due from banks as of December 31, 1999 are summarized as follows:

|  | Millions of Won |
| :--- | ---: |
| Cash on hand | W 980,260 |
| Foreign currencies | 24,220 |
| Due from banks in Won currency | $2,468,740$ |
| Due from banks in foreign currencies | 241,256 |
|  | W3,714,476 |

Due from banks in Won currency at December 31, 1999 comprises the following (millions of Won):

|  | Annual interest rate (\%) | Depository |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Banks | Other financial Institutions | Others | Total |
| Checking accounts | - | W 489,375 | W | W | W 489,375 |
| Certificates of Deposits | 6.5-8.7 | 1,200,295 | - | - | 1,200,295 |
| Time deposits | 6.5-8.6 | - | 709,917 | - | 709,917 |
| Other deposits | 0.0-12.2 | 21 | 43,282 | 25,850 | 69,153 |
|  |  | W1,689,691 | W 753,199 | W25,850 | W 2,468,740 |

## Non-Consolidated <br> Notes to Financial Statements, continued

December 31, 1999

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Checking accounts deposited with the Bank of Korea represent reserves required and restricted for the payment of deposits under the Bank of Korea Act. W646 million of other deposits are restricted to withdraw under the agreements with counterparts.

Due from banks in foreign currencies as of December 31, 1999 comprises the following (millions of Won):

|  | Annual interest rate (\%) | Depository |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Domestic bank | Foreign bank | Total |
| Checking accounts | - | W | W84,107 | W 84,107 |
| Time deposits | 7.5-8.4 | 148,914 | - | 148,914 |
| Other deposits in foreign currencies | 3 month | libor+0-0.5 | - | 8,235 |
|  |  | W148,914 | W92,342 | W241,256 |

W29,133 million of checking accounts are deposits reserved at the Bank of Korea under the Bank of Korea Act for the settlement with foreign banks. W8,235 million of other deposits in foreign currencies are restricted as to withdrawal under the agreements with counterparts.

The term structures of due from banks outstanding at December 31, 1999 are as follows (millions of Won):

| Term Structures | Due from Banks <br> in Won currency | Due from Banks <br> in foreign currencies | Total |
| :---: | ---: | ---: | ---: |
| Within 1 month | W 58,286 | W128,028 | W 186,314 |
| $1 \sim 3$ months | $1,144,518$ | 87,812 | $1,232,330$ |
| $3 \sim 6$ months | 548,914 | 25,416 | 574,330 |
| 6 months $\sim 1$ year | 173,181 | - | 173,181 |
| $1 \sim 3$ years | 30,116 | - | 30,116 |
| Thereafter | 513,725 | - | 513,725 |

## 5. Trading Securities:

Trading securities as of December 31, 1999 comprise the following (millions of Won):

|  | Annual interest rate (\%) | Acquisition cost | Carrying value |
| :--- | :---: | ---: | ---: |
| Equity securities | - | W 50,836 | W 56,105 |
| Government and public bonds | $4.71-8.60$ | 391,343 | 385,213 |
| Debentures issued by financial institutions | $6.50-14.82$ | 156,410 | 154,753 |
| Corporate bonds | $5.01-13.69$ | 8,963 | 8,113 |
| Securities denominated in foreign currencies | $8.38-9.36$ | 4,623 | 4,662 |
|  |  | W612,175 | W608,846 |

Par value, acquisition cost and fair value of trading debt securities as of December 31, 1999 are as follows (millions of Won):

|  | Par value | Acquisition cost | Fair value |
| :--- | ---: | ---: | ---: |
| Government and public bonds | W386,400 | W391,343 | W385,213 |
| Debentures issued by Financial institutions | 160,873 | 156,410 | 154,753 |
| Corporate bonds | 7,944 | 8,963 | 8,113 |
| Securities in foreign currencies | 4,582 | 4,623 | 4,662 |
|  | W559,799 | W561,339 | W552,741 |

The information about trading securities by industry as of December 31, 1999 is summarized as follows:

```
Industry
Financial business
Public administration
Manufacturing
Wholesale and retail
Other
```

| Millions of Won | Ratio (\%) |
| ---: | ---: |
| W176,488 | 28.99 |
| 388,754 | 63.85 |
| 24,400 | 4.01 |
| 14,299 | 2.35 |
| 4,905 | 0.80 |
| W608,846 | 100.00 |

## Non-Consolidated <br> Notes to Financial Statements, continued

December 31, 1999
6. Investment Securities:

Investment securities as of December 31, 1999 comprise the following (millions of Won):

|  | Annual interest rate (\%) | Acquisition cost | Carrying value |
| :--- | :---: | ---: | ---: |
| Stocks and equity investments | - | W 397,123 | W 466,239 |
| Government and public bonds | $5.00-18.50$ | $1,440,744$ | $1,436,442$ |
| Debentures issued by financial institutions | $5.60-18.00$ | $2,438,979$ | $2,439,100$ |
| Corporate bonds | $1.00-19.00$ | $4,031,092$ | $4,001,842$ |
| Beneficiary certificates | - | 358,920 | 360,639 |
| Securities denominated in foreign currencies | - | 376,068 | 366,045 |
| Other | - | 23,947 | 29,007 |

W1,055,254 million of the investment securities are restricted as collateral for borrowings from the Bank of Korea. Stocks and equity investments as of December 31, 1999 are as follows (millions of Won):

## Investments using the equity method

Hana Securities
Korea Merchant Banking Corporation

| Ownership (\%) | Carrying value |
| ---: | ---: |
|  |  |
| 39.68 | W 96,066 |
| 22.61 | 41,291 |
| 100.00 | 1,998 |
| 70.00 | 155 |
|  | 139,510 |
| 2.91 | 16,704 |
| 2.26 | 31,264 |
| 1.64 | 12,792 |
| 1.91 | 2,525 |
| 17.96 | 6,750 |
| 3.50 | 4,365 |
| 0.05 | 2,298 |
| 0.81 | 1,292 |
| 1.87 | 1,367 |
| - | 1,311 |
|  | 80,668 |

## Other equity securities (non-equity method)

Korea Housing Guarantee Insurance
Seoul Debt-Restructuring Fund
Mugunghwa Debt-Restructuring Fund
Arirang Debt-Restructuring Fund

- 19,200
3.13 18,800
$3.1210,400$
$3.11 \quad 10,400$
$2.65 \quad 6,250$
LG Capital
$0.82 \quad 3,293$
11.36 2,507

Korea Asset Management Corporation
$2.05 \quad 2,056$
Halla Heavy Industries
Other

Other investments

# Non-Consolidated <br> Notes to Financial Statements, continued 

December 31, 1999

Investment securities valued by the equity method as of December 31, 1999 are summarized as follows (millions of Won):

|  | Cumulative adjustments |  |  |  | Book value |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Acquisition cost | $\begin{aligned} & \text { Gain (Loss) on } \\ & \text { equity method (*) } \end{aligned}$ | Capital adjustment | Retained earnings |  |
| Domestic subsidiaries |  |  |  |  |  |
| Hana Securities | W53,305 | W38,650 | W5,274 | W (1,163) | W 96,066 |
| Korea Merchant Banking |  |  |  |  |  |
| Corporation | 17,744 | 23,547 | - | - | 41,291 |
| Hana Research | 1,998 | - | - | - | 1,998 |
|  | 73,047 | 62,197 | 5,274 | $(1,163)$ | 139,355 |
| Overseas subsidiaries |  |  |  |  |  |
| Hana Risjad Finance | 215 | (60) | - | - | 155 |
|  | W73,262 | W62,137 | W5,274 | W(1,163) | W139,510 |

${ }^{(*)}$ Net asset values of investees are calculated by using the most recent financial information of the subsidiaries.

## 7. Loans:

Loans as of December 31, 1999 comprise the following:

|  | Annual interest <br> rate (\%) | Millions of Won |
| :--- | :---: | ---: |
| Loans in Won currency |  |  |
| $\quad$ Corporate loans | $7.67-12.62$ | W $6,516,794$ |
| $\quad$ Household loans | $9.37-14.40$ | $3,279,323$ |
| Others | $5.50-7.79$ | 159,776 |
|  |  | $9,955,893$ |
| Loans in foreign currencies |  |  |
| Bills purchased in Won currency | $2.74-9.03$ | 958,494 |
| Bills purchased in foreign currencies | $10.80-9.70$ | $2,332,055$ |
| Advances to customers | $1.63-9.33$ | $1,181,917$ |
| Factoring receivables | $8.08-20.70$ | 192,554 |
| Credit card loans | $5.89-16.15$ | 124,132 |
| Bonds purchased on resale agreements | $1.37-5.48$ | 920,000 |
| Call loans | $0.35-5.32$ | 412,311 |
| Privately-placed debentures | $0.50-16.9$ | $1,774,542$ |

The information about loans in Won currency (including bills purchased and factoring receivables) and loans in foreign currencies by industry as of December 31, 1999 is summarized as follows (millions of Won):

| Industry | Loans in <br> Won currency | Loans in foreign <br> currencies | Total | Ratio (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Manufacturing | W $4,637,712$ | W343,602 | W $4,981,314$ | 37.3 |
| Wholesale \& retail | $1,158,746$ | 49,288 | $1,208,034$ | 9.0 |
| Financial business | 453,362 | 412,703 | 866,065 | 6.5 |
| Construction | 938,703 | 24,583 | 963,286 | 7.2 |
| Households | $3,279,323$ | - | $3,279,323$ | 24.5 |
| Utility | 323,973 | - | 323,973 | 2.4 |
| Real estate \& renting | 309,870 | 3,630 | 313,500 | 2.3 |
| Public \& Other | $1,310,391$ | 124,688 | $1,435,079$ | 10.8 |
|  |  | W12,412,080 | W958,494 | W13,370,574 |

December 31, 1999

The information about loans in foreign currencies by country as of December 31, 1999 is summarized as follows:

| Country | Millions of Won | Ratio (\%) |
| :--- | ---: | :---: |
| Republic of Korea | W888,477 | 92.7 |
| Indonesia | 28,006 | 2.9 |
| China | 15,198 | 1.6 |
| Thailand | 4,116 | 0.4 |
| Hong Kong | 13,980 | 1.5 |
| Brazil | 3,168 | 0.3 |
| Turkey | 5,549 | 0.6 |

The term structures of loans in Won currency (including bills purchased and factoring receivables), loans in foreign currencies and bills purchased in foreign currencies as of December 31, 1999 are summarized as follows (millions of Won):

| Term Structures | Loans in <br> Won currency | Loans in <br> foreign currencies | Bills purchased in <br> foreign currencies |  |
| :---: | ---: | :---: | ---: | ---: |
| Within 1 month | W 1,091,806 | W 70,843 | W 472,694 | W 1,635,343 |
| $1-3$ months | $2,479,638$ | 77,548 | 510,572 | $3,067,758$ |
| $3-6$ months | $2,883,347$ | 64,867 | 140,649 | $3,088,863$ |
| 6 months - 1 year | $3,563,681$ | 76,307 | 10,699 | $3,650,687$ |
| $1-3$ years | $1,126,961$ | 238,047 | 41 | $1,365,049$ |
| Thereafter 3 years | $1,266,647$ | 430,882 | 47,262 | $1,744,791$ |

As of December 31, 1999, the classification of loans is as follows (millions of won):

|  | Normal | Precautionary | Substandard | Doubtful | Estimated loss | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Loans in Won currency (*) | W10,836,049 | W 675,733 | W514,586 | W144,211 | W46,844 | W12,217,423 |
| Loans in foreign currencies | 563,017 | 208,654 | 126,369 | 49,872 | 9,810 | 957,722 |
| Bills purchased in foreign currency | 1,133,810 | 844 | 24,851 | 22,072 | 340 | 1,181,917 |
| Advances to customers | 659 | 14,765 | 131,669 | 16,878 | 26,849 | 190,820 |
| Credit card loans | 113,846 | 1,694 | 286 | 1,455 | 1,113 | 118,394 |
| Privately-placed debentures | 1,514,320 | 100,644 | 24,578 | 135,000 | - | 1,774,542 |
| Other | 124,131 | 6,010 | 4,504 | 88 | - | 134,733 |
|  | W14,285,832 | W1,008,344 | W826,843 | W369,576 | W84,956 | W16,575,551 |
| Ratio(\%) | 86.2 | 6.1 | 5.0 | 2.2 | 0.5 | 100.0 |

(*) Including bills purchased and factoring receivables
In presentation of the table above, inter-bank loans of W37,841 million are not included and the related present value discounts are deducted.
As of December 31, 1999, allowance for possible loan losses is provided for the following accounts:

|  | Millions of Won |
| :--- | ---: |
| Allowance for: |  |
| Loans in Won currency (including bills purchased) | W307,484 |
| Loans in foreign currencies | 81,111 |
| Bills purchased in foreign currencies | 37,770 |
| Advances to customers | 82,679 |
| Credit card loans | 2,501 |
| Privately - placed debentures | 134,795 |
| Other | 8,755 |

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# Non-Consolidated <br> Notes to Financial Statements, continued 

December 31, 1999

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Ratios of allowance for possible loan losses to total loans for the most recent three years are as follows:

| As of |  |  |  |
| :---: | :---: | :---: | :---: |
| 1999.12 .31 | 1998.12 .31 | 1997.12 .31 |  |
| $4.0 \%$ | $3.2 \%$ | $1.2 \%$ |  |

Details of loans written-off for the year ended December 31, 1999 are as follows (millions of Won):

|  | Millions of Won |
| :--- | ---: |
| Loans in Won currency | W 73,242 |
| Loans in foreign currencies | 91,729 |
| Bills purchased in foreign currencies | 713 |
| Credit card loans | 5,047 |
| Other | 7,446 |
|  |  |

During 1999, the amount offset against the allowance for possible loan losses was W168,548. The remaining W9,629 million was charged directly to bad debt expense.

The Bank has entered into contracts to sell non-performing loans to KAMCO and to settle the sales amounts as the loans are collected or disposed. During 1999, gains of W6,535 million and losses of W3,205 million from these settlements are recorded as gain on sales of loans (nonoperating income) and loss on sales of loans (non-operating expense), respectively.

The changes in present value discounts related to troubled debt restructurings are as follows (millions of Won):

|  | Changes in details | Millions of Won |
| :--- | :--- | ---: |
| Beginning balance | Written off charged to allowance | - |
| Increase | Adjustment to retained earnings | 20,428 |
|  | Adjustment to loans from Boram Bank | 3,144 |
| Decrease | Amortized amount (interest income) | 5,941 |
|  | Reversal of allowance for possible loan | $(3,864)$ |
| Ending balance | Losses (from early redemption) | $(1,059)$ |
|  |  | W24,590 |

Details of restructured loans, excluding the loans provided to Daewoo Group companies, due to changes in contractual terms as of December 31, 1999 are as follows (millions of Won) :

|  | Details of cumularive restructurings |  | Restructured loans |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Converted to equity securities | Convertible bonds | Outstanding loans | Present value discounts | Allowance for losses |
| Work out | W30,076 | W41,174 | W286,192 | W 5,289 | W32,769 |
| Court receivership | 10,352 | - | 51,556 | 3,490 | 13,005 |
| Court mediation | 25,840 | 19,200 | 168,209 | 4,089 | 17,643 |
|  | W66,268 | W 60,374 | W505,957 | W12,868 | W63,417 |

As of December 31, 1999, W10,601 million of loans, included as outstanding loans in the table above, is scheduled to be converted to equity securities or convertible binds after 1999.

Loans to Daewoo Group companies comprise of W67,625 million of guarantees loans, W105,991 million of collateralized loans, and W502,817 million of credit loans. The present value discounts and the allowance for possible loan losses related to these loans are W11,722 million and W310,514 million, respectively.

## Non-Consolidated <br> Notes to Financial Statements, continued

December 31, 1999
8. Premises and Equipment \& Intangible Assets:

Premises and equipment \& intangible assets as of December 31, 1999 are summarized as follows (millions of Won):

## Premises and equipment

Land
Buildings, structures and auxiliary facilities Vehicles, furniture and fixtures

| Acquisition <br> cost | Accumulated <br> depreciation | Net book <br> value |
| :---: | ---: | ---: |
|  |  |  |
| W163,029 | W | W163,029 |
| 203,577 | 40,968 | 162,609 |
| 142,649 | 96,794 | 45,855 |
| 509,255 | 137,762 | 371,493 |

Intangible assets

| 266 | - | 266 |
| ---: | ---: | ---: |
| W509,521 | W137,762 | W371,759 |

The Bank's premises and equipment, except for land, are covered by insurance policies against fire and other casualty losses up to W170,393 million in accordance with the bank supervisory regulations. Automotive equipment is covered by a legal and general insurance policy. As of December 31, 1999, the government-posted prices of the Bank's land are W100,746 million.

## 9. Deposits:

Deposits as of December 31, 1999 comprise the following:

|  | Annual interest rate (\%) | Millions of Won |
| :---: | :---: | :---: |
| Won currency deposits: |  |  |
| Demand deposits | 0.0-1.0 | W 1,151,923 |
| Time and savings deposits | 3.3-11.1 | 18,966,292 |
| Mutual installment received | 10.2 | 525,730 |
|  |  | 20,643,945 |
| Foreign currency deposits: |  |  |
| Demand deposits | 0.0-2.1 | 80,025 |
| Time and savings deposits | 4.5-8.7 | 452,339 |
|  |  | 532,364 |
| Certificates of deposits: | 7.3 | 1,843,415 |
|  |  | W23,019,724 |

Deposits from financial institutions as of December 31, 1999 are as follows:

| Won currency deposits: | Millions of Won |
| :--- | ---: |
| Demand deposits | W 84,030 |
| Time and savings deposits | 243,405 |
| Mutual installment received | 2,229 |
|  | 329,664 |
| Demand deposits | 9,908 |
| Time and savings deposits | 12,723 |

The term structures of deposits as of December 31, 1999 are summarized as follows (millions of Won):

| Term <br> Structures | Won currency <br> deposits | Foreign currency <br> deposits | Certificates of <br> deposits | Total |
| :---: | ---: | ---: | ---: | ---: |
| Within 1 month | W $7,334,356$ | W243,337 | W 115,927 | W 7,693,620 |
| $1-3$ months | $2,989,679$ | 99,258 | 227,455 | $3,316,392$ |
| $3-6$ months | $3,411,332$ | 54,190 | 932,030 | $4,397,552$ |
| 6 months -1 year | $4,022,159$ | 62,830 | 34,752 | $4,119,741$ |
| $1-3$ years | $1,018,101$ | 1,872 | 533,251 | $1,553,224$ |
| Thereafter | $1,868,318$ | 70,877 | - | $1,939,195$ |

## Non-Consolidated Notes to Financial Statements, continued

December 31, 1999

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10. Borrowings:

Borrowings as of December 31, 1999 comprise the followings:

|  | Annual interest rate (\%) | Millions of Won |
| :--- | :---: | ---: |
| Won currency borrowings: |  |  |
| Bank of Korea | 3.00 | W |
| Korean Government | $4.00-5.00$ | 75,316 |
| Industrial Bank of Korea | $3.75-7.45$ | 96,048 |
| Korea Development Bank | 2.50 | 3,775 |
| Other | $4.50-8.50$ | 433,689 |
|  |  | $1,025,537$ |
| Foreign currency borrowings: |  |  |
| IFC \& other | Libor+0.37-2.75 | $1,625,098$ |
| Bank of Mont Chicago | $5.60-7.90$ | 99,737 |
| Dai-ichi Kangyo \& other | Libor+0.59-2.75 | 54,292 |
|  |  | $1,779,127$ |

The subordinated borrowings included in Won currency borrowings as of December 31, 1999 comprise the following:

| Lender | Annual interest rate (\%) | Millions of Won | Condition of borrowings |
| :--- | :---: | :---: | :---: |
| Kyobo Life Insurance | $10.0-14.9$ | W100,000 | Lump sum reimbursement |
| Samsung Life Insurance | $9.0-16.2$ | 70,000 | $"$ |
| LG Fire \& Marine Insurance | 16.0 | 48,000 | " |
|  |  | W218,000 |  |

The maturities of borrowings as of December 31, 1999 are as follows (millions of Won):

| Period | Won currency <br> borrowings | Foreign currency <br> borrowings | Total |
| :---: | ---: | ---: | ---: |
| 2000.1.1 ~2000.12.31 | W 483,297 | W1,390,064 | W1,873,361 |
| 2001.1.1 $\sim 2001.12 .31$ | 64,877 | 296,953 | 361,830 |
| $2002.1 .1 \sim 2002.12 .31$ | 96,607 | 32,453 | 129,060 |
| $2003.1 .1 \sim 2003.12 .31$ | 172,317 | 32,453 | 204,770 |
| Thereafter | 208,439 | 27,204 | 235,643 |
|  | W1,025,537 | W1,779,127 | W2,804,664 |

11. Debentures:

Debentures as of December 31, 1999 comprise the followings:

|  | Annual interest rate (\%) | Millions of Won |
| :--- | :---: | ---: |
| Won currency debentures: |  |  |
| Subordinated bonds | Prime $+0-15.63$ | W672,012 |
| Subordinated convertible bonds | 8.0 | 49,998 |
| Bonds | $8.96-9.17$ | 55,000 |
| (Adjustments for conversion rights) |  | 777,010 |
|  |  | $(4,923)$ |

## Foreign currency debentures:

Foreign currency bonds

$$
L+0.35-1.75
$$

Subordinated convertible bonds
6M libor

| 115,685 |
| ---: |
| 34,362 |
| 150,047 |
| $(1,723)$ |
| 148,324 |
| $W 920,411$ |

## Non-Consolidated <br> Notes to Financial Statements, continued

December 31, 1999

Details of the terms of outstanding subordinated convertible bonds as of December 31, 1999 are as follows:

|  | Issue date | Due date | Annual interest rate (\%) | Millions of Won |
| :---: | :---: | :---: | :---: | :---: |
| Won currency debentures |  |  |  |  |
| Boram 1st | 1997.11.25 | 2003. 1.31 | 8.0 | W30,000 |
| Boram 2nd | - | - | - | 19,998 |
|  | (Adjustments for conversion rights) |  |  | $(4,923)$ |
|  |  |  |  | 45,075 |
| Foreign currency debentures |  |  |  |  |
| IFC 1st | 1998. 6.29 | 2004. 2.15 | 6 M libor | 34,362 |
|  |  |  |  | W79,437 |

Conversion price

| Boram 1st \& 2nd | IFC 1st |
| :---: | :---: |
| W19,616 | W6,236 |
| $1998.11 .26-2002.12 .31$ | $1999.6 .29-2003.2 .15$ |
| $100 \%$ of par value | $100 \%$ of par value |
| Annual | Annual |

The maturities of debentures as of December 31, 1999 are as follows (millions of Won):

| Period | Won currency <br> debentures | Foreign currency <br> debentures | Total |
| :---: | ---: | ---: | ---: |
| 2001.1.1-2001.12.31 | W - | W 1,145 | W 1,145 |
| 2002.1.1-2002.12.31 | 80,000 | 114,540 | 194,540 |
| 2003.1.1-2003.12.31 | 429,079 | - | 429,079 |
| Thereafter | 267,931 | 34,362 | 302,293 |
|  | W777,010 | W150,047 | W927,057 |

12. Confirmed Acceptances and Guarantees:

Confirmed acceptances and guarantees as of December 31, 1999 comprise the following:

|  | Millions of Won |
| :--- | ---: |
| Acceptances and guarantees in Won currency: | W 635,790 |
| Acceptances and guarantees in foreign currencies: |  |
| Acceptances for letters of credit | $1,182,248$ |
| Letters of guarantee for importers | 56,653 |
| Guarantees on credit derivatives | 28,635 |
| Other | 453,575 |
|  | $1,721,111$ |

Before January 1, 1999, the Bank reported confirmed acceptances and guarantees outstanding as a liability, offset by an asset on the balance sheet. In accordance with the revised financial accounting standards, effective January 1, 1999, the Bank has not reported the acceptances and guarantees in the accompanying balance sheet. The Bank has, however, recorded reserve for possible losses on the acceptances and guarantees as a liability.

Information about confirmed acceptances and guarantees by industry as of December 31, 1999 is summarized as follows:

| Industry | Millions of Won | Ratio (\%) |
| :--- | ---: | ---: |
| Manufacturing | W1,452,802 | 61.7 |
| Construction | 231,441 | 9.8 |
| Wholesale \& retail | 179,865 | 7.6 |
| Transport \& storage | 81,698 | 3.5 |
| Financial business | 7,590 | 0.3 |
| Real estate \& renting | 783 | 0.0 |
| Other | 402,722 | 17.1 |

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Information about confirmed acceptances and guarantees in foreign currencies by country as of December 31, 1999 is summarized as follows:

| Country | Millions of Won | Ratio (\%) |
| :---: | ---: | ---: |
| Korea | W1,691,928 | 98.30 |
| China | 28,635 | 1.66 |
| Hong Kong | 548 | 0.04 |
|  | W1,721,111 | 100.00 |
|  |  |  |

Reserve for possible losses on acceptances and guarantees as of December 31, 1999 is comprised of the following (millions of Won):

|  | Amount of <br> acceptances and |  |  |  |  |  |  |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: | :---: |
| guarantees | Amount of reserve | Reserve ratio (\%) |  |  |  |  |  |
| Acceptances and guarantees in Won currency | W 635,790 | W13,080 | 2.06 |  |  |  |  |
| Acceptances and guarantees in foreign currencies | $1,721,111$ | 33,530 | 1.95 |  |  |  |  |
|  | W2,356,901 | W46,610 | 1.98 |  |  |  |  |
|  |  |  |  |  |  |  |  |

W3,304 million of additional reserves on unconfirmed acceptances and guarantees of W10,715 million, provided to Daewoo Group companies, are excluded in the amount of reserve for possible losses on acceptances and guarantees shown above.

## 13. Commitments and Contingencies:

In the normal course of business, the Bank enters into outstanding commitments, which under the banking accounting standards in the Republic of Korea, are not reflected in the accompanying financial statements. In the opinion of management, these do not represent unusual risks and losses for the Bank. Certain commitments represent various degrees and types of risk to the Bank including credit, interest rate, foreign exchange rate, and liquidity risk. In many cases, the commitments involving interest and foreign exchange result from decisions to hedge overall interest rate and foreign exchange risk. A summary of significant commitments, categorized in accordance with bank supervisory regulations is as follows:

|  | Millions of Won |
| :--- | ---: |
| Commercial letters of credit | W1,234,310 |
| Loan commitments | 70 |
| Endorsed notes | 155,499 |
| Spot exchange contracts |  |
| Futures and forward contracts: | 497,602 |
| $\quad$ Commitments to purchase | 436,878 |

As of December 31, 1999, the Bank has derivative financial instruments as follows:

|  | Millions of Won |
| :--- | ---: |
| Foreign exchange contracts | W894,647 |
| Interest rate contracts | 34,106 |
| Credit derivatives | 28,635 |
|  | W957,388 |

For the year ended December 31, 1999, the Bank recognized a unrealized gain of W2,722 million and a unrealized loss of W538 million from derivative financial instruments.

In connection with the Bank's letter of credit guarantee for Shinhan International Corporation amounting to US\$ 3,397 thousand, Society General, Seoul Branch has filed a lawsuit against the Bank claiming settlement. On December 11, 1998, the court determined that the Bank should pay the claim, including interest for the delayed payment period and the cost of the lawsuit. The Bank made an appeal, immediately, to a higher court whose determination is pending as of December 31, 1999. The Bank accounted for the expected loss of W5,748 million as reserve for possible losses on acceptances and guarantees.

Among the written-off claims of the Bank, the amount on which the legal rights of claims have not been expired is W284,706 million as of December 31, 1999.

The Bank recognizes, in accordance with the Trust Business Act, trust fees to the banking accounts as income from trust operations. If losses are incurred on trust accounts that have guarantee of principal repayment trust terms, the losses are recognized as a loss from trust operations. Based on the financial statements of Trust Accounts prepared in accordance with the Trust Business Act, the Bank recorded W42,942 million of other operating expense.

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In connection with the Asian financial crisis which began in 1997, the Korean economy as well as other economies in the Asia Pacific region experienced economic contractions, a reduction in the availability of credit, increased interest rates, increased inflation, negative fluctuations in currency exchange rates, increased numbers of bankruptcies, increased unemployment and labor unrest. Such conditions had a significant adverse effect on the operations of the Bank and other companies in Korea and in the Asia Pacific region. Recently, economic conditions in the Republic of Korea have improved as evidenced by an increased trade surplus, increases in foreign exchange reserves, record levels of foreign investment and economic growth, lower inflation and interest rates and stabilized foreign exchange rates. Notwithstanding the current recovery, significant uncertainties still exist related to the economy in Korea and in the Asia Pacific region. The accompanying financial statements reflect management's current assessment of the impact to date of the economic situation on the financial position of the Bank. Actual results may differ materially from management's current assessment.

Due to the economic crisis mentioned above, Daewoo Group companies and other debtor companies have entered into or are currently in corporate restructuring agreements with major creditor banks. The actual future loan losses amount for those companies under corporate restructuring agreements may be different from the Bank's estimated allowance for possible loan losses. Consequently, the financial statements do not include any adjustments that might result from these uncertainties other than those adjustments disclosed in these financial statements.

## 14. Capital Stock:

On January 1, 1999, the Bank issued W43,810 million ( $8,761,986$ shares) of common stock at $\mathrm{W} 5,000$ per share related to the merger with Boram Bank.

On January 8, 1999, related to a P\&A (Purchase of assets and Assumption of liabilities) contract (see note 25) and the merger with Boram Bank, the Bank issued W472,800 million ( $94,560,000$ shares) of non-cumulative, non-participating preferred stock for cash at W5,000 per share to Korea Deposit Insurance Corporation.

On February 19, 1999, the Bank granted stock options to 27 members of management. Depending on the Bank's future condition, the holder of the option may request a cash benefit or exercise the right to purchase up to $1,040,000$ common stocks at an exercise price of W10,020 per share. The stock options are exercisable during the fourth through sixth years following the option grant date.

On April 20, 1999, the Bank issued W229,769 million ( $31,475,194$ shares) of common stock for cash at W7,300 per share to its shareholders. Paid-in capital in excess of par value of 72,393 million was recorded as paid-in capital in excess of par value, a component of capital surplus (see note 16).

## 15. Capital Surplus:

Capital surplus as of December 31, 1999 comprises the following:

|  | Millions of Won |
| :--- | ---: |
| Paid-in capital in excess of par value | W240,130 |
| Other capital surplus | 105,654 |

Changes in Paid-in capital in excess of par value for the year ended December 31, 1999 are summarized as follows:

|  | Millions of Won |
| :--- | :---: |
| Beginning balance | W169,082 |
| Paid-in capital in excess of par value | 72,393 |
| Stock issuance costs | $(1,345)$ |
| Ending balance | W240,130 |

Changes in other capital surplus for the year ended December 31, 1999 are summarized as follows:

|  | Millions of Won |  |
| :--- | ---: | :---: |
| Beginning balance | W |  |
| Negative goodwill from merger | 105,407 |  |
| Deferred tax adjustment to capital surplus | 103 |  |
| Other valuation adjustment | 144 |  |
| Ending balance | W105,654 |  |

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## 16. Retained Earnings:

Retained earnings as of December 31, 1999 comprise the following:

|  | Reference | Millions of Won |
| :--- | ---: | ---: |
| Appropriated: | (A) | W 67,200 |
| Legal reserve | (B) | 10,600 |
| Reserve for business rationalization | (C) | 12,200 |
| Reserve for overseas investment loss | (D) | 62,800 |
| Reserve for future dividends | (E) | 259,300 |
| General purpose contingency reserve |  | 412,100 |
| Unappropriated |  | 139 |

(A) The general Banking Act requires the Bank to appropriate a minimum of $10 \%$ of annual income before income taxes as a legal reserve, until such reserve equals $100 \%$ of its paid-in capital. This reserve is not available for the payment of cash dividends, but may be transferred to capital stock or used to reduce accumulated deficit, if any.
(B) The reserve for business rationalization is appropriated in accordance with Korean tax laws and provides the Bank with a deduction from taxable income. This reserve is not available for payment of cash dividends, but may be transferred to capital stock or used to reduce accumulated deficit, if any.
(C) Pursuant to the Korean tax laws, the Bank is allowed to claim the amount of retained earnings appropriated for reserve for overseas investment loss as deduction from taxable income for the current year. This reserve is not available for payment of dividends until used for the specified purpose or reversed.
(D) The reserve for future dividends represents amounts appropriated by the Bank for equalizing dividend rates through the years of business and can be used for any purpose by subsequent stockholders' resolution.
(E) The general-purpose contingency reserve does not have any specified purpose and may be restored to unappropriated retained earnings through future shareholders' resolution.

Pursuant to the revised financial accounting standards generally accepted in the Republic of Korea, during 1999, the Bank adopted or changed certain of its accounting methods. The details of cumulative effect from the newly applied accounting methods, as adjusted to retained earnings, are as follows:

| Cumulative effect from accounting changes | Millions of Won |
| :--- | :---: |
| Accumulated temporary differences as of beginning of the year | W(37,140) |
| Deferred tax adjustment to retained earnings | 11,702 |
| Valuation using the equity method | $(36,313)$ |
| Present value discounts | $(3,144)$ |
| Change in depreciation method of buildings | 1,396 |
|  |  |

Prior period adjustments for the year ended December 31, 1999 are summarized as follows:

| Gains on prior period adjustments |  |
| :--- | ---: |
| Overstatement of accrued severance benefits | Millions of Won |
| Overstatement of employee insurance expense | W1,288 |
| Other | 43 |
|  | 16 |
|  | W1,347 |
| Losses on prior period adjustments | Millions of Won |
| Understatement of prior year's income tax expense | W 45 |
| Adjustment to gain on valuation of securities | 261 |
| Other | 17 |

## Non-Consolidated Notes to Financial Statements, continued

December 31, 1999

17 General and Administrative Expenses:
General and administrative expenses for the year ended December 31, 1999 comprise the following:

|  | Millions of Won |
| :--- | ---: |
| Salaries and wages | W126,085 |
| Severance benefits | 9,742 |
| Other employee benefits | 17,665 |
| Rent1 | 5,863 |
| Entertainment | 2,690 |
| Depreciation and amortization | 32,292 |
| Taxes and dues | 20,471 |
| Advertising | 11,798 |
| Consulting fees | 21,669 |
| Other | 40,701 |

18. Non-operating Income and Non-operating Expenses:

Non-operating income for the year ended December 31, 1999 comprises the following:

|  | Millions of Won |
| :--- | ---: |
| Gain on disposition of investment securities | W 86,564 |
| Unrealized gain on investment securities | 10,025 |
| Gain on equity method | 62,137 |
| Gain on sales of loans | 17,762 |
| Other | 6,177 |
|  | W182,665 |

Non-operating expenses of the year ended December 31, 1999 comprise the following:

|  | Millions of Won |
| :--- | ---: |
| Loss on disposition of investment securities | W20,725 |
| Loss on impairment of investment securities | 18,560 |
| Loss on sales of loans | 8,415 |
| Other | 3,682 |
|  |  |

## 19. Income Tax Expenses:

Income tax expenses for the year ended December 31, 1999 comprise the following:

|  | Millions of Won |
| :--- | :---: |
| Current income taxes | W57,414 |
| Deferred taxes | $(16,237)$ |
| Realization of tax effect from tax loss carryforward | 11,241 |
| Deferred tax adjustments to shareholders' equity | 15,493 |
|  | W67,911 |

The statutory income tax rate applicable to the Bank, including resident tax surcharges, is about $30.8 \%$, however, effective tax rate for the year ended December 31, 1999 is approximately $32.0 \%$ due to the deferred tax adjustments

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# Non-Consolidated <br> Notes to Financial Statements, continued 

December 31, 1999

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Tax adjustments between pretax income and taxable income for the year ended December 31, 1999 are summarized as follows:

| Taxable revenues \& nondeductible expenses | Millions of Won |
| :--- | ---: |
| Allowance for possible loan losses | W117,892 |
| Reserve for possible losses on acceptances and guarantees | 49,914 |
| Accrued income | 223,608 |
| Present value discounts | 28,812 |
| Gain on valuation of securities | 11,618 |
| Loss on valuation of securities | 6,832 |
| Loss on impairment of investment securities | 18,560 |
| Gain on equity method | 25,538 |
| Other | 16,845 |
|  | W499,619 |
| Deductible expenses \& nontaxable revenues | Millions of Won |
| Allowance for possible loan losses | W5,468 |
| Present value discounts | 12,948 |
| Accrued income | 272,700 |
| Loss on equity method | 42,531 |
| Gain on equity method | 62,137 |
| Gain on valuation of securities | 24,516 |
| Loss on valuation of securities | 30,633 |
| Goodwill amortization | 3,260 |
| Other | 4,663 |

Changes in accumulated temporary differences for the year ended December 31, 1999 are as follows (millions of Won):

| Accounts | Beginning balance | Increase | Decrease | Ending Balance |
| :--- | :---: | :---: | :---: | :---: |
| Allowance for possible loan losses | W 35,468 | $\mathrm{~W} 117,892$ | W | 35,468 |
| Reserve for possible losses on acceptances |  |  |  | $\mathrm{W} 117,892$ |
| $\quad$ and guarantees | - | 49,914 | - | 49,914 |
| Accrued income | $(223,608)$ | $(272,700)$ | $(223,608)$ | $(272,700)$ |
| Gain on valuation of securities | $(15,889)$ | $(24,516)$ | $(11,618)$ | $(28,787)$ |
| Loss on valuation of securities | 31,901 | 6,832 | 30,633 | 8,100 |
| Loss on impairment of investment securities | - | 18,560 | - | 18,560 |
| Gain on equity method | - | $(62,137)$ | - | $(62,137)$ |
| Goodwill amortization | 13,052 | - | 3,260 | 9,792 |
| Reserve for overseas investment loss | $(11,433)$ | - | $(2,000)$ | $(9,433)$ |
| Present value discounts | - | 28,812 | - | 28,812 |
| Other | 1,827 | 23,888 | 1,693 | 24,022 |
|  |  | $\mathrm{~W}(168,682)$ | $\mathrm{W}(113,455)$ | $\mathrm{W}(166,172)$ |

As of December 31, 1999, deferred income tax assets (liabilities) from temporary differences comprise the following (Millions of Won):

|  | Total amounts |  |
| :--- | ---: | ---: | \(\left.\begin{array}{r}Deferred income tax <br>

assets (liabilities)\end{array}\right]\)
(*) The tax effect of accumulated temporary differences from prior year was adjusted to retained earnings (see note 16)
${ }^{(* *)}$ The tax effect of temporary differences transferred in, related to a merger with Boram Bank, was adjusted to negative goodwill
${ }^{(* * *)}$ The tax loss carryforward is transferred in from Boram Bank and deductible in the future years under the Korean Tax Law.

## Non-Consolidated <br> Notes to Financial Statements, continued

December 31, 1999
20. Earnings Per Share and Ordinary Income Per Share:

Earnings per share and ordinary income per share for the year ended December 31, 1999 are calculated as follows:

## Ordinary income per share

Ordinary Income after income tax expenses
Dividends on Preferred stock
Korean Won

Weighted average of common shares ( ${ }^{*}$ ) Ordinary Income per share

| $W 144,321,608,268$ |
| ---: |
| $(8,023,000,000)$ |
| $136,298,608,268$ |
| $100,763,739$ |
| $W \quad 1,353$ |

Earnings per share
Net Income
Dividends on Preferred Stock
Weighted average of common shares (*)
Earnings per share

| $W 144,321,608,268$ <br> $(8,023,000,000)$ |
| ---: |
| $136,298,608,268$ |
| $100,763,739$ |
| $W \quad 1,353$ |

(*) Weighted average number of common shares $^{*}$

|  | Number of days | Number of <br> common shares | Accumulated number <br> of common shares |
| :--- | :---: | ---: | ---: |
| Beginning of the year | 365 | $69,926,000$ | $25,522,990,000$ |
| Issuance of common stocks in a merger | 365 | $8,761,986$ | $3,198,124,890$ |
| Issuance of capital stocks | 256 | $31,475,194$ | $8,057,649,664$ |
|  |  | $110,163,180$ | $36,778,764,554$ |

- Weighted average number of common shares
$=36,778,764,554 \div 365=100,763,739$
Diluted earnings per share and ordinary income per share for the year ended December 31, 1999 are calculated as follows:

|  | Korean Won |
| :---: | :---: |
| Diluted ordinary income per share |  |
| Ordinary income after income tax expenses | W144,321,608,268 |
| Interest expense on convertible bonds | 4,918,632,074 |
|  | 149,240,240,342 |
| Weighted average number of common shares ( ${ }^{* *}$ ) | 202,803,804 |
|  | W 736 |
| Diluted earnings per share |  |
| Net Income | W144,321,608,268 |
| Interest expense on convertible bonds | 4,918,632,074 |
|  | 149,240,240,342 |
| Weighted average number of common shares (**) | 202,803,804 |
|  | W 736 |

${ }^{(* *)}$ Weighted average number of common shares

|  | Number of days | Number of <br> common shares | Accumulated number <br> of common shares |
| :--- | :---: | ---: | ---: |
| Beginning of the year | 365 | $69,926,000$ | $25,522,990,000$ |
| Issuance of common stocks in a merger | 365 | $8,761,986$ | $3,198,124,890$ |
| Convertible bonds | 365 | $9,293,545$ | $3,392,143,925$ |
| Convertible preferred stocks | 358 | $94,560,000$ | $33,852,480,000$ |
| Issuance of capital stocks | 256 | $31,475,194$ | $8,057,649,664$ |
|  |  | $214,016,725$ | $74,023,388,479$ |

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## Report of Independent Accountants

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## Samil Accounting Corporation

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Samil Accounting Corporation<br>Hanil Group Building 21st Flr.<br>191 Hangangro 2 ga. Yongsanku<br>Seoul 140-702, KO REA<br>(C.P.O. Box 2170, 100-621)<br>Telephone +82 2 709-0800<br>Facsimile +82 2 792-7001

## To the Board of Directors and Shareholders of Hana Bank

We have audited the accompanying consolidated balance sheet of Hana Bank and its subsidiaries ("the Bank") as of December 31, 1999, and the related consolidated statements of income, changes in capital surplus and retained earnings and cash flows for the year then ended. These consolidated financial statements are the responsibility of the Bank's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the Republic of Korea. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Hana Bank and its subsidiaries as of December 31, 1999, and the results of their operations, the changes in their capital surplus and retained earnings, and their cash flows for the year then ended in accordance with financial accounting standards generally accepted in the Republic of Korea.

As discussed in note 2 to the consolidated financial statements, during 1999, the Bank changed its method of accounting and presentation for certain items in accordance with revised financial accounting standards. The accounting changes include accounting treatment for the valuation of securities, valuation of troubled debt restructurings, reserve for possible losses on acceptances and guarantees, deferred taxes, prior period adjustments, and stock issuance costs. In addition, the consolidated financial statements for the year ended December 31, 1998 are not presented herein for comparative purposes pursuant to the addendum to the revised financial accounting standards

As discussed in note 2 to the consolidated financial statements, during 1999, the Bank changed its method used in calculating the allowance for possible loan losses of corporate loans. The new method reflects the borrowers' future debt service capacity ("Forward Looking Criteria (FLC)").

As discussed in note 11 to the consolidated financial statements, on January 1, 1999, the Bank merged with Boram Bank, whose business is similar to that of Hana Bank. The Bank issued $8,761,986$ shares of common stock in exchange for all of the issued and outstanding shares of Boram Bank. The exchange rate was 0.2549 share and 0.1485 share of the Bank's common stock for each share of Boram Bank's common stock and preferred stock, respectively.

## Report of Independent Accountants

As discussed in note 1 to the consolidated financial statements, during 1999, Hand Securities and Hama Risjad Finance, as a result of a merger with Boram Bank, are included in the reporting entities for consolidation.

As discussed in note 1 to the consolidated financial statements, Han Finance, a former subsidiary, liquidated on September 21, 1999, is excluded from consolidation. Furthermore, Hana Finance Asia, Ltd., the Bank's subsidiary in Hong Kong, is currently in the process of liquidation, and therefore, is excluded from consolidation.

Without qualifying our opinion, we draw attention to note 4 to the consolidated financial statements. The operations of the Bank have been significantly affected, and may continue to be affected for the foreseeable future, by the general adverse economic conditions in the Republic of Korea and in the Asia Pacific region. Under these adverse economic conditions, certain customers of the Bank, including Daewoo Group companies, have been or are in the process of restructuring loans with their creditor banks. As discussed in the note 2 to the consolidated financial statements, the Bank provided loans of W575,777 million (related present value discounts and allowance for possible loan losses are W16,956 million and W63,524 million, respectively) to companies under restructuring and W676,433 million (related present value discounts and allowance for possible loan losses are W11,722 million and W310,514 million, respectively) to Daewoo Group companies, as of December 31, 1999. Actual results of the credit loss from the loans to the customers could differ from the allowance reserved. The ultimate effect of these significant uncertainties on the financial position of the Bank as of the balance sheet date cannot presently be determined and accordingly, no adjustments have been made in the accompanying consolidated financial statements related to such uncertainties other than those adjustments disclosed in these financial statements.

The amounts expressed in U.S. Dollars are provided solely for the convenience of the reader and have been translated on the basis set forth in Note 3 to the consolidated financial statements.

The accompanying consolidated financial statements are not intended to present the financial position, results of operations and cash flows in accordance with accounting principles and practices generally accepted in countries and jurisdictions other than Korea. The standards, procedures and practices used to audit such consolidated financial statements are those generally accepted and applied in Korea.


## Consolidated Balance Sheet

December 31, 1999

## ASSETS

Cash and due from banks
Trading securities
Investment securities
Loans
(Allowance for possible loan losses)
(Present value discounts)
Premises and equipment
(Accumulated depreciation)
Intangible assets
Guarantee deposits
Accounts receivable
Accrued income
Prepaid expenses
Deferred income tax asset
Other
Goodwill

## Total assets

## LIABILITIES AND SHAREHOLDERS' EQUITY

Deposits
Call money
Borrowings
Bonds sold on repurchase agreements
Bills sold
Due to Bank of Korea in foreign currencies
Debentures
Reserve for possible losses on acceptances and guarantees
Due to trust accounts
Unearned income
Accrued expenses
Other
Total liabilities
Commitments and contingencies (Note 3)
Minority interest
Common stock, par value : W5,000, authorized :500 million shares, issued and outstanding :110,163,180 shares
Preferred stock, par value : W5,000, non-cumulat
non-participating preferred stock authorized
:250 million shares, issued and outstanding
:94,560,000 shares
Capital surplus (Note 4)
Retained earnings (Note 5)
Capital adjustments
Negative goodwill
Total shareholders' equity
Total liabilities, minority interest and shareholders' equity

W 26,620,895
\$ 23,241,571
132,735
115,885
2,915,204
2,545,140
$1,040,560 \quad 908,469$
681,504
594,992
415,537
362,788
946,930
826,724
53,050
46,316
262,459
229,142
122,568
107,009
725,302
633,230
837,569
30,448,835
959,351

172,509
150,610

550,816
480,894

$472,800 \quad 412,78$

| 472,800 | 412,782 |
| ---: | ---: |
| 339,703 | 296,580 |
| 409,806 | 357,784 |
| $(21,340)$ | $(18,631)$ |
| 6,501 | 5,676 |
| $\mathbf{1 , 7 5 8 , 2 8 6}$ | $\mathbf{1 , 5 3 5 , 0 8 5}$ |
| $\mathbf{W 3 6 , 8 0 6 , 8 9 0}$ | $\mathbf{\$ 3 2 , 1 3 4 , 5 3 0}$ |

[^4]
## Consolidated Income Statement

for the year ended December 31, 1999

## Revenue

| Interest income: |  |  |
| :---: | :---: | :---: |
| Interest on due from banks | W 196,487 | \$ 171,545 |
| Interest on securities | 1,092,163 | 953,521 |
| Interest on loans | 1,520,977 | 1,327,900 |
| Other | 32,602 | 28,463 |
|  | 2,842,229 | 2,481,429 |
| Commission income | 274,101 | 239,306 |
| Other operating income: |  |  |
| Gain on disposition of trading securities | 150,704 | 131,573 |
| Gain on valuation of trading securities | 37,099 | 32,389 |
| Dividend on securities | 8,904 | 7,774 |
| Gain on foreign currency trading | 107,938 | 94,236 |
| Fees from trust accounts | 160,689 | 140,291 |
| Other | 92,721 | 80,951 |
|  | 558,055 | 487,214 |
| Non-operating income | 133,225 | 116,313 |
| Total revenue | W3,807,610 | \$3,324,262 |

The accompanying notes are an integral part of these statements.

## Consolidated Income Statement, contined <br> for the year ended December 31, 1999

## Expenses

## Interest expenses:

Interest on deposits

Interest on borrowings
Interest on debentures
Other

Commission expenses
Other operating expenses:
Loss on disposition of trading securities
Loss on valuation of trading securities

| 56,794 | 49,584 |
| ---: | ---: |
| 6,960 | 6,076 |
| 81,605 | 71,246 |
| 488,529 | 426,514 |
| 100,288 | 87,557 |
| 734,176 | 640,977 |

General and administrative expenses
Non-operating expenses

## Total expense

Ordinary income
Extraordinary loss, net

Income before income taxes and consolidation adjustments
Income tax expense

Total net income before consolidation adjustments
Minority interest income
Amortization of goodwill, net
Gain on investee from equity method
Consolidated net income (Note 6)
(Ordinary income per share: W1,728
Earnings per share: W1,355
Diluted ordinary income per share: W922
Diluted earnings per share: W737)

[^5]
# Consolidated Statement of Changes in Capital Surplus and Retained Earnings 

for the year ended December 31, 1999

Consolidated capital surplus:
Carried over from prior year
Paid-in capital in excess of par value
Negative goodwill from merger
Purchase of subsidiary's preferred stock
Other
Carried over to subsequent year

| W169,084 | $\$ 147,620$ |
| ---: | ---: |
| 71,048 | 62,029 |
| 105,406 | 92,025 |
| $(6,081)$ | $(5,309)$ |
| 246 | 215 |
| 339,703 | 296,580 |

Consolidated retained earnings:

| Carried over from prior year | 352,587 | 307,829 |
| :--- | ---: | ---: |
| Net income for the year | 144,534 | 126,186 |
| Prior period adjustments, net | 1,025 | 895 |
| Cash dividends | $(52,088)$ | $(45,476)$ |
| Cumulative effect from accounting changes | $(63,499)$ | $(55,438)$ |
| Other | 27,247 | 23,788 |
| Carried over to subsequent year | 409,806 | 357,784 |

Consolidated capital surplus and retained earnings carried over
to subsequent year

The accompanying notes are an integral part of these statements.

## Consolidated Statement of Cash Flows

for the year ended December 31, 1999

## Cash provided from operating activities

| Net income | W144,534 | \$126,186 |
| :--- | ---: | ---: |
| Items not affecting operating cash flows: |  |  |
|  |  |  |
| Depreciation and amortization | 36,104 | 31,521 |
| Provision for possible loan losses | 488,529 | 426,514 |
| Provision for severance benefits | 11,792 | 10,295 |
| Unrealized gain on securities, net | $(24,586)$ | $(21,465)$ |
| Gain on securities transactions, net | $(148,397)$ | $(129,559)$ |
| Reversal of provision for losses of acceptances | $(10,711)$ | $(9,351)$ |
| and guarantees | $(2,131)$ | $(1,861)$ |
| Payment of retirement benefits | $(5,438)$ | $(4,748)$ |
| Gain on sales of loans, net | $(23,547)$ | $(20,558)$ |
| Gain on investee from equity method | 207,605 | 181,252 |
| Changes in accrual basis account, net | $(210)$ | $(183)$ |
| Amortization of goodwill, net | 58,609 | 51,169 |
| Minority interest income | 924 | 806 |
| Other | W733,077 | $\$ 640,018$ |

The accompanying notes are an integral part of these statements.

## Consolidated Statement of Cash Flows, contined <br> for the year ended December 31, 1999

Cash used in investing activities:

| Increase in marketable securities | W(3,009,820) | \$(2,627,746) |
| :---: | :---: | :---: |
| Decrease in investment securities | 528,212 | 461,159 |
| Increase in premises and equipment | $(150,528)$ | $(131,420)$ |
| Increase in intangible assets | (299) | (261) |
| Increase in leasehold deposits | $(308,751)$ | $(269,557)$ |
| Decrease in accounts receivables | $(16,571)$ | $(14,467)$ |
| Sales of treasury stock | 17 | 15 |
|  | $(2,957,740)$ | $(2,582,277)$ |
| Cash provided by financing activities: |  |  |
| Increase in borrowings | 1,339,609 | 1,169,555 |
| Increase in bills sold | 468,870 | 409,350 |
| Increase in debentures | 352,207 | 307,497 |
| Increase in foreign exchanges payable | 15,213 | 13,282 |
| Issuance of stock for cash | 228,424 | 199,427 |
| Increase in securities sold under repurchase agreement | 223,430 | 195,068 |
| Increase in due to Bank of Korea in foreign currencies | 415,537 | 362,788 |
| Decrease in call money | $(98,003)$ | $(85,562)$ |
| Increase in due to trust accounts | 111,446 | 97,299 |
| Decrease in accounts payable | $(25,347)$ | $(22,129)$ |
| Cash dividends | $(27,970)$ | $(24,420)$ |
|  | 3,003,416 | 2,622,155 |
| Net increase in cash | 778,753 | 679,896 |
| Cash and cash equivalents at beginning of the year | 3,197,945 | 2,791,990 |
| Cash and cash equivalents at end of the year | W3,976,698 | \$3,471,886 |


| Cash | 980,263 | 855,826 |
| :--- | ---: | ---: |
| Foreign currencies | 24,227 | 21,152 |
| Due from Banks | $2,727,152$ | $2,380,960$ |
| Due from Banks in foreign currencies | 245,056 | 213,948 |

The accompanying notes are an integral part of these statements.

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# Notes to Consolidated Financial Statements 

December 31, 1999

## 1. The Consolidated Companies:

The accompanying consolidated financial statements include the banking accounts and trust accounts of Hana Bank and its controlled subsidiaries ("the Bank"). General information describing the Bank's trust accounts and its controlled subsidiaries, and equity-method investee is provided below.

Trust Accounts and Controlled Subsidiaries
A summary of investment and financial data of the Bank's trust accounts and its controlled subsidiaries ("Subsidiaries") as of December 31, 1999 is as follows:

|  |  |  | Millions of Won |  |  |
| :--- | :---: | ---: | ---: | ---: | ---: |
| Subsidiaries | Number of | Percentage |  |  |  |
|  | Invested | of | Total | Operating | Shareholder's |
|  | Shares | - | Ownership | Assets | Revenues |

Consolidation of trust accounts include only certain money trusts which are subject to a guaranteed principal repayment or a fixed rate of return in accordance with the accounting and reporting guidelines prescribed by the banking regulatory authorities.

The details of those trusts, which are consolidated, are as follows:

|  | Trust Terms |  |  |
| :--- | :---: | :---: | :---: |
| Trusts | Period (Years) | Dividend <br> Rate | Guarantee of <br> principal repayment |
| General unspecified money trusts | $1.5-5$ | Fixed | Yes |
| Development trusts | 2,3 | " | $"$ |
| Old-age living pension trusts | over 5 | Floating | $"$ |
| Retirement trusts | retirement | $"$ | $"$ |
| Individual pension trusts | over 15 | $"$ | $"$ |

Hana Securities and Hana Risjad Finance, as a result of a merger with Boram Bank on January 1, 1999, are included in reporting entities for consolidation. Hana Securities was listed in the Korea Stock Exchange as of November 25, 1986. Hana Risjad Finance is a financial services company located in Indonesia and its capital stock is W4,033 million as of December 31, 1999.

Hana Finance, a former subsidiary, liquidated on September 21, 1999, is excluded from consolidation. Furthermore, Hana Finance Asia, Ltd., the Bank's subsidiary in Hong Kong, is currently in the process of liquidation, and therefore, is excluded from consolidation.

In accordance with the Financial Accounting Standards for Consolidated financial statements, Hana Research \& Consulting Inc., a small-sized company, is excluded from consolidation.

Investment Accounted by Equity Method
A summary of investment and financial data of Korea Merchant Banking Corporation, to which equity method of accounting is applied in consolidation, is as follows:

|  |  | Millions of Won(*) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number of | Percentage |  |  |  |  |
|  | Invested | of |  | Total | Operating | Shareholder's |
| Korea Merchant Banking Corporation | Shares | Ownership | Assets | Revenues | equity |  |
|  | 4,264 | $26.36(\%)$ | W3,304,478 | W284,626 | W210,475 |  |

(*) Financial information as of September 30, 1999
Korea Merchant Banking Corporation was established on August 24, 1976 to engage in financial services and was listed in the Korea Stock Exchange as of March 29, 1994. Its capital stock is W94,300 million as of September 30, 1999.

# Notes to Consolidated Financial Statements, cortinued 

December 31, 1999
2. Summary of Significant Accounting Policies:

Principles of Consolidation
The Bank's investment account and corresponding capital accounts of subsidiaries have been eliminated in the accompanying consolidated financial statements.

All significant inter-company transactions and account balances among the consolidated companies have been eliminated in consolidation.

Investment in $20 \%$ to $50 \%$ owned company (except for consolidated companies) is accounted using equity method and all the inter-company transactions have been eliminated.

Certain money trust agreements provide that the Bank guarantees a principal amount of trusts or a minimum rate of return. In relation to such guarantees, the Bank's trust accounts are required to set up a special reserve, not to exceed $5 \%$ of annual revenues, until the total reserve equals $3 \%$ of the related money trust balance. If the income from trust operations is insufficient to generate the required rate of return, the deficiency may be either recovered from previously established special reserve or compensated by the Bank's banking accounts. Such compensation is accounted for as other operating expenses of the banking accounts and other income of the trust accounts, respectively, in accordance with the relevant laws and regulations applicable to the trust business. Such compensation amount is W42,942 million for the year ended December 31, 1999 and this has been eliminated in consolidation of related trust accounts.
3. Commitments and Contingencies:

In the normal course of business, the Bank enters into outstanding commitments, which under the financial accounting standards in the Republic of Korea, are not reflected in the accompanying consolidated financial statements. In the opinion of management, these do not represent unusual risks and losses for the Bank. Certain commitments represent various degrees and types of risk to the Bank including credit, interest rate, foreign exchange rate, and liquidity risk. In many cases the commitments involving interest and foreign exchange result from decisions to hedge overall interest rate and foreign exchange risk.

Confirmed acceptances and guarantees as of December 31, 1999 comprise the following:

|  | Millions of Won |
| :--- | ---: |
| Acceptances and guarantees in Won currency: | W 708,273 |
| Acceptances and guarantees in foreign currencies: |  |
| Acceptances for letters of credit | $1,182,248$ |
| Letters of guarantee for importers | 56,653 |
| Guarantees on credit derivatives | 28,635 |
| Other | 453,575 |
|  | $1,721,111$ |

Before January 1, 1999, the Bank reported confirmed acceptances and guarantees outstanding as a liability, offset by an asset on the consolidated balance sheet. In accordance with the revised financial accounting standards, effective January 1, 1999, the Bank has not reported the acceptances and guarantees in the accompanying consolidated balance sheet. The Bank has, however, recorded the reserve for possible losses on the acceptances and guarantees as a liability.

A summary of other significant commitments, categorized in accordance with bank supervisory regulations is as follows:

|  | Millions of Won |
| :--- | ---: |
| Commercial letters of credit | W1,234,310 |
| Loan commitments | 70 |
| Endorsed notes | 47,499 |
| Spot exchange contracts | 155,987 |
| Futures and forward contracts: |  |
| Commitments to purchase | 527,383 |
| Commitments to sell | 499,392 |

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# Notes to Consolidated Financial Statements, cortinued 

December 31, 1999

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As of December 31, 1999, the Bank has derivative financial instruments as follows:

|  | Millions of Won |
| :--- | ---: |
| Foreign exchange contracts | W 894,647 |
| Interest rate contracts | 34,106 |
| Credit derivatives | 98,022 |
|  | W1,026,775 |

In connection with the Bank's securities agency operation, the amount of depository securities, as of December 31, 1999, is W 1,660,621 million.
4. Consolidated Capital Surplus:

The changes in consolidated capital surplus during the year ended December 31, 1999, are as following:

|  | Millions of Won |
| :--- | :---: |
| Carried over from prior year | W169,084 |
| Paid-in capital in excess of par value | 72,393 |
| Stock issuance costs | $(1,345)$ |
| Negative goodwill from merger | 105,407 |
| Other | $(5,836)$ |
| Carried over to subsequent year | W339,703 |

5. Consolidated Retained Earnings:

The changes in consolidated retained earnings during the year ended December 31, 1999, are as following:

|  | Millions of Won |
| :--- | ---: |
| Carried over from prior year | W352,587 |
| Net income for the year | 144,534 |
| Changes in reporting entity | 24,024 |
| Cash Dividends | $(52,088)$ |
| Cumulative effect from accounting changes | $(63,499)$ |
| Other | 4,248 |
| Carried over to subsequent year | W409,806 |

6. Consolidated Earnings Per Share and Ordinary Income Per Share:

Consolidated earnings per share and ordinary income per share for the year ended December 31, 1999 are calculated as follows:

## Consolidated ordinary income per share

Consolidated ordinary Income after income tax expenses
Dividends on Preferred stock
Weighted average of common shares $\left({ }^{*}\right)$
Consolidated ordinary income per share
$\qquad$

W182,131,606,793
$(8,023,000,000)$
174,108,606,793

|  | $100,763,739$ |
| ---: | ---: |
| $W \quad 1,728$ |  |

## Consolidated earnings per share

Consolidated ordinary Income after income tax expenses
Dividends on Preferred stock
Extraordinary loss
Minority interest income
Reversal of negative goodwill
Amortization of goodwill
Gain on equity method

Weighted average of common shares (*)
Consolidated earnings per share

W182,131,606,793
$(8,023,000,000)$
$(2,755,186,330)$
(58,609,423,306)
1,625,473,621
(1,405,523,655)
23,546,705,749
136,510,652,872
100,763,739
${ }^{(*)}$ Weighted average number of common shares

# Notes to Consolidated Financial Statements, contined 

December 31, 1999

Beginning of the year
Issuance of common stock in the merger
Issuance of capital stock

| Number of days | Number of <br> common shares | Accumulated number <br> of common shares |
| :---: | ---: | ---: |
| 365 | $69,926,000$ | $25,522,990,000$ |
| 365 | $8,761,986$ | $3,198,124,890$ |
| 256 | $31,475,194$ | $8,057,649,664$ |
|  | $110,163,180$ | $36,778,764,554$ |

- Weighted average number of common shares
$=36,778,764,554 \div 365=100,763,739$

Diluted earnings per share and ordinary income per share for the year ended December 31, 1999 are calculated as follows:

## Diluted consolidated ordinary income per share

Consolidated ordinary Income after income tax expenses Interest expense on convertible bonds

Weighted average of common shares (**)
Consolidated ordinary income per share

| Korean Won |
| ---: |
|  |
| W182,131,606,793 |
| $4,918,632,074$ |
| $187,050,238,867$ |
| $202,803,804$ |
| $W \quad 922$ |

## Diluted consolidated earnings per share

Consolidated ordinary Income after income tax expenses
W182,131,606,793
Interest expense on convertible bonds
Extraordinary loss
4,918,632,074
Minority interest income
(2,755,186,330)

Reversal of negative goodwill
(58,609,423,306)
1,625,473,621
Amortization of goodwill
$(1,405,523,655)$
Gain on equity method
23,546,705,749
149,452,284,946
Weighted average of common shares (**)
Consolidated earnings per share

|  | $202,803,804$ |
| ---: | ---: |
| W | 737 |

${ }^{(* *)}$ Weighted average number of common shares

|  | Number of days | Number of <br> common shares | Accumulated number <br> of common shares |
| :--- | :---: | ---: | ---: |
| Beginning of the year | 365 | $69,926,000$ | $25,522,990,000$ |
| Issuance of common stock in the merger | 365 | $8,761,986$ | $3,198,124,890$ |
| Convertible bonds | 365 | $9,293,545$ | $3,392,143,925$ |
| Convertible preferred stock | 358 | $94,560,000$ | $33,852,480,000$ |
| Issuance of capital stock | 256 | $31,475,194$ | $8,057,649,664$ |
|  |  | $214,016,725$ | $74,023,388,479$ |

- Weighted average number of common shares
$=74,023,388,479 \div 365=202,803,804$


## 7. Inter-Company Transactions:

Significant transactions between the Bank and its subsidiaries during the year ended December 31, 1999 and related account balances at December 31, 1999 are as follows (millions of Won):

| Related parties | Account balances |  | Transactions |  |
| :--- | :--- | ---: | :--- | ---: |
| Hana Securities | Loans | W3,507 | Interest income | W2,799 |
|  | Deposits | 9,779 | Interest expenses | 1,201 |
| Korea Merchant Banking Corporation |  |  | Interest income | 12 |
|  |  | Interest expenses | 7 |  |
| Hana Risjad Finance |  | Interest income | 4 |  |
|  |  | Interest expenses | 60 |  |

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[^0]:    * Include debentures issued by KDIC and KAMCO bonds
    * Based on the combined financial statements

[^1]:    The accompanying notes are an integral part of these statements.

[^2]:    The accompanying notes are an integral part of these statements.

[^3]:    The accompanying notes are an integral part of these statements.

[^4]:    The accompanying notes are an integral part of these statements.

[^5]:    The accompanying notes are an integral part of these statements.

